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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended July 31, 2024  
or

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-8929

**ABM INDUSTRIES INCORPORATED**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)



**94-1369354**  
(I.R.S. Employer  
Identification No.)

\_\_\_\_\_  
**One Liberty Plaza, 7<sup>th</sup> Floor**  
**New York, New York 10006**

(Address of principal executive offices)

**(212) 297-0200**

(Registrant's telephone number, including area code)

**None**

(Former name, former address and former fiscal year, if changed since last report)

\_\_\_\_\_  
Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
<b>Common Stock, \$0.01 par value</b>	<b>ABM</b>	<b>New York Stock Exchange</b>

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

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Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of shares of the registrant's common stock outstanding as of September 5, 2024: 62,791,259

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# ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES

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## FORWARD-LOOKING STATEMENTS

This Form 10-Q contains both historical and forward-looking statements regarding ABM and its subsidiaries (collectively referred to as “ABM,” “we,” “us,” “our,” or the “Company”). We make forward-looking statements related to future expectations, estimates, and projections that are uncertain and often contain words such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “forecast,” “intend,” “likely,” “may,” “outlook,” “plan,” “predict,” “should,” “target,” or other similar words or phrases. These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties, and assumptions that are difficult to predict. Particular risks and uncertainties that could cause our actual results to be materially different from those expressed in our forward-looking statements include those listed below:

- Our success depends on our ability to gain profitable business despite competitive market pressures.
- Our results of operations can be adversely affected by labor shortages, turnover, and labor cost increases.
- We may not be able to attract and retain qualified personnel and senior management we need to support our business.
- Investments in and changes to our businesses, operating structure, or personnel relating to our **ELEVATE** strategy, including the implementation of strategic transformations, enhanced business processes, and technology initiatives, may not have the desired effects on our financial condition and results of operations.
- Our ability to preserve long-term client relationships is essential to our continued success.
- Our use of subcontractors or joint venture partners to perform work under customer contracts exposes us to liability and financial risk.
- Our international business involves risks different from those we face in the United States that could negatively impact our results of operations and financial condition.
- Decreases in commercial office space utilization due to hybrid work models could adversely affect our financial condition.
- Negative changes in general economic conditions, such as recessionary pressures, high interest rates, durable and non-durable goods pricing, changes in energy prices, or changes in consumer goods pricing could reduce the demand for our services and, as a result, reduce our revenue and earnings and adversely affect our financial condition.
- Acquisitions, divestitures, and other strategic transactions could fail to achieve financial or strategic objectives, disrupt our ongoing business, and adversely impact our results of operations.
- We may experience breaches of, or disruptions to, our information technology systems or those of our third-party providers or clients, or other compromises of our data that could adversely affect our business.
- Our ongoing implementation of new enterprise resource planning (“ERP”) and related boundary systems could adversely impact our ability to operate our business and report our financial results.
- We manage our insurable risks through a combination of third-party purchased policies and self-insurance, and we retain a substantial portion of the risk associated with expected losses under these programs, which exposes us to volatility associated with those risks, including the possibility that changes in estimates to our ultimate insurance loss reserves could result in material charges against our earnings.
- Our risk management and safety programs may not have the intended effect of reducing our liability for personal injury or property loss.
- Unfavorable developments in our class and representative actions and other lawsuits alleging various claims could cause us to incur substantial liabilities.
- We are subject to extensive legal and regulatory requirements, which could limit our profitability by increasing the costs of legal and regulatory compliance.
- A significant number of our employees are covered by collective bargaining agreements that could expose us to potential liabilities in relation to our participation in multiemployer pension plans, requirements to make contributions to other benefit plans, and the potential for strikes, work slowdowns or similar activities, and union organizing drives.
- Our business may be materially affected by changes to fiscal and tax policies. Negative or unexpected tax consequences could adversely affect our results of operations.
- Future increases in the level of our borrowings or in interest rates could affect our results of operations.
- Impairment of goodwill and long-lived assets could have a material adverse effect on our financial condition and results of operations.

- If we fail to maintain proper and effective internal control over financial reporting in the future, our ability to produce accurate and timely financial statements could be negatively impacted, which could harm our operating results and investor perceptions of our Company and as a result may have a material adverse effect on the value of our common stock.
- Our business may be negatively impacted by adverse weather conditions.
- Catastrophic events, disasters, pandemics, and terrorist attacks could disrupt our services.
- Actions of activist investors could disrupt our business.

The list of factors above is illustrative and by no means exhaustive. Additional information regarding these and other risks and uncertainties we face is contained in our Annual Report on Form 10-K for the year ended October 31, 2023, and in other reports (including all amendments to those reports) we file from time to time with the Securities and Exchange Commission (“SEC”).

We urge readers to consider these risks and uncertainties in evaluating our forward-looking statements. We caution readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law.

**PART I. FINANCIAL INFORMATION**

**ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS.**

**ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES**

**CONSOLIDATED BALANCE SHEETS**

**(UNAUDITED)**

*(in millions, except share and per share amounts)*

	July 31, 2024	October 31, 2023
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 86.3	\$ 69.5
Trade accounts receivable, net of allowances of \$24.2 and \$25.0 at July 31, 2024 and October 31, 2023, respectively	1,322.7	1,365.0
Costs incurred in excess of amounts billed	152.3	139.2
Prepaid expenses	86.4	78.5
Other current assets	75.7	58.6
Total current assets	1,723.4	1,710.7
Other investments		
Property, plant and equipment, net of accumulated depreciation of \$351.7 and \$326.5 at July 31, 2024 and October 31, 2023, respectively	29.0	28.8
Right-of-use assets	148.5	131.5
Other intangible assets, net of accumulated amortization of \$481.0 and \$438.3 at July 31, 2024 and October 31, 2023, respectively	106.2	113.4
Goodwill	296.1	302.9
Other noncurrent assets	2,574.2	2,491.3
Total assets	\$ 5,040.4	\$ 4,933.7
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities		
Current portion of debt, net	\$ 31.6	\$ 31.5
Trade accounts payable	278.7	299.1
Accrued compensation	239.1	249.7
Accrued taxes — other than income	67.0	58.9
Deferred revenue	79.4	90.1
Insurance claims	191.2	177.0
Income taxes payable	16.9	17.9
Current portion of lease liabilities	26.9	32.5
Other accrued liabilities	315.4	261.2
Total current liabilities	1,246.1	1,217.9
Long-term debt, net	1,305.1	1,279.8
Long-term lease liabilities	95.8	98.8
Deferred income tax liability, net	66.1	85.0
Noncurrent insurance claims	420.4	387.5
Other noncurrent liabilities	67.9	61.1
Noncurrent income taxes payable	3.9	3.7
Total liabilities	3,205.3	3,133.8
Commitments and contingencies		
<b>Stockholders' Equity</b>		
Preferred stock, \$0.01 par value; 500,000 shares authorized; none issued	—	—
Common stock, \$0.01 par value; 100,000,000 shares authorized; 62,785,283 and 62,847,387 shares issued and outstanding at July 31, 2024 and October 31, 2023, respectively	0.6	0.6
Additional paid-in capital	551.6	558.9
Accumulated other comprehensive loss, net of taxes	(16.3)	(9.2)
Retained earnings	1,299.1	1,249.6
Total stockholders' equity	1,835.0	1,799.9
Total liabilities and stockholders' equity	\$ 5,040.4	\$ 4,933.7

See accompanying notes to unaudited consolidated financial statements.

**ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(UNAUDITED)**

<i>(in millions, except per share amounts)</i>	Three Months Ended July 31,		Nine Months Ended July 31,	
	2024	2023	2024	2023
<b>Revenues</b>	\$ 2,094.2	\$ 2,028.2	\$ 6,182.0	\$ 6,003.5
Operating expenses	1,831.0	1,765.8	5,420.8	5,230.7
Selling, general and administrative expenses	211.8	104.3	526.3	411.5
Amortization of intangible assets	14.0	19.2	42.2	58.2
<b>Operating profit</b>	37.4	138.9	192.8	303.1
Income from unconsolidated affiliates	1.8	1.2	4.7	3.0
Interest expense	(21.2)	(20.9)	(63.1)	(61.8)
Income before income taxes	18.0	119.3	134.4	244.2
Income tax provision	(13.3)	(21.2)	(41.3)	(55.7)
Net income	4.7	98.1	93.1	188.5
Other comprehensive income				
Interest rate swaps	(12.4)	12.8	(18.1)	(2.7)
Foreign currency translation and other	2.7	3.1	6.4	15.9
Income tax benefit (provision)	3.2	(3.6)	4.7	0.7
Comprehensive income	\$ (1.8)	\$ 110.4	\$ 86.1	\$ 202.4
<b>Net income per common share</b>				
Basic	\$ 0.07	\$ 1.48	\$ 1.47	\$ 2.84
Diluted	\$ 0.07	\$ 1.47	\$ 1.46	\$ 2.83
<b>Weighted-average common and common equivalent shares outstanding</b>				
Basic	63.1	66.3	63.3	66.3
Diluted	63.5	66.6	63.6	66.7

See accompanying notes to unaudited consolidated financial statements.

**ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
**(UNAUDITED)**

<i>(in millions, except per share amounts)</i>	Three Months Ended July 31,				Nine Months Ended July 31,			
	2024		2023		2024		2023	
	Shares	Amount	Shares	Amount	Shares	Amount	Shares	Amount
<b>Common Stock</b>								
Balance, beginning of period	62.8	\$ 0.6	66.1	\$ 0.7	62.8	\$ 0.6	65.6	\$ 0.7
Stock issued under employee stock purchase and share-based compensation plans	—	—	—	—	0.5	—	0.6	—
Repurchase of common stock, including excise taxes	—	—	(0.6)	—	(0.6)	—	(0.6)	—
Balance, end of period	62.8	0.6	65.5	0.7	62.8	0.6	65.5	0.7
<b>Additional Paid-in Capital</b>								
Balance, beginning of period		544.0		679.2		559.0		675.5
Stock issued (taxes withheld) under employee stock purchase and share-based compensation plans, net		1.1		0.9		(6.7)		(10.0)
Share-based compensation expense		6.5		7.6		23.1		22.2
Repurchase of common stock, including excise taxes		—		(27.1)		(23.8)		(27.1)
Balance, end of period		551.6		660.7		551.6		660.7
<b>Accumulated Other Comprehensive Loss, Net of Taxes</b>								
Balance, beginning of period		(9.8)		(14.6)		(9.3)		(16.2)
Other comprehensive income (loss)		(6.4)		12.4		(7.0)		14.1
Balance, end of period		(16.3)		(2.2)		(16.3)		(2.2)
<b>Retained Earnings</b>								
Balance, beginning of period		1,308.8		1,117.5		1,249.6		1,057.2
Net income		4.7		98.1		93.1		188.5
<b>Dividends</b>								
Common stock <sup>(1)</sup>		(14.1)		(14.5)		(42.4)		(43.5)
Stock issued under share-based compensation plans		(0.3)		(0.2)		(1.2)		(1.3)
Balance, end of period		1,299.1		1,201.0		1,299.1		1,201.0
<b>Total Stockholders' Equity</b>		<b>\$ 1,835.0</b>		<b>\$ 1,860.1</b>		<b>\$ 1,835.0</b>		<b>\$ 1,860.1</b>

<sup>(1)</sup> Cash dividends declared per common share were \$0.225 and \$0.220 for the three months ended July 31, 2024 and 2023, respectively, and \$0.675 and \$0.660 for the nine months ended July 31, 2024 and 2023, respectively.

See accompanying notes to unaudited consolidated financial statements.



**ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

<i>(in millions)</i>	Nine Months Ended July 31,	
	2024	2023
<b>Cash flows from operating activities</b>		
Net income	\$ 93.1	\$ 188.5
<b>Adjustments to reconcile net income to net cash provided by operating activities</b>		
Depreciation and amortization	79.5	91.3
Deferred income taxes	(14.1)	(2.0)
Share-based compensation expense	23.1	22.2
Provision for bad debt	5.6	0.6
Discount accretion on insurance claims	0.4	0.3
Loss on sale of assets	—	0.1
Change in fair value of contingent consideration	36.0	(45.6)
Income from unconsolidated affiliates	(4.7)	(3.0)
Distributions from unconsolidated affiliates	4.6	1.9
Changes in operating assets and liabilities		
Trade accounts receivable and costs incurred in excess of amounts billed	42.3	(125.1)
Prepaid expenses and other current assets	(24.2)	(22.3)
Right-of-use assets	7.8	8.0
Other noncurrent assets	(24.7)	25.0
Trade accounts payable and other accrued liabilities	(68.9)	(45.9)
Long-term lease liabilities	(3.5)	(10.8)
Insurance claims	46.6	18.7
Income taxes payable, net	(0.8)	4.4
Other noncurrent liabilities	(1.9)	(2.2)
Total adjustments	103.2	(84.4)
<b>Net cash provided by operating activities</b>	196.3	104.1
<b>Cash flows from investing activities</b>		
Additions to property, plant and equipment	(44.6)	(34.6)
Proceeds from sale of assets	0.9	2.0
Purchase of businesses, net of cash acquired	(114.3)	—
Investments in equity securities	—	(12.4)
<b>Net cash used in investing activities</b>	(157.9)	(45.0)
<b>Cash flows from financing activities</b>		
Taxes withheld from issuance of share-based compensation awards, net	(7.9)	(11.3)
Repurchases of common stock, including excise taxes	(23.8)	(27.1)
Dividends paid	(42.4)	(43.5)
Borrowings from debt	912.0	794.0
Repayment of borrowings from debt	(887.4)	(738.4)
Changes in book cash overdrafts	29.5	(10.5)
Financing of energy savings performance contracts	—	0.5
Repayment of finance lease obligations	(3.1)	(2.2)
<b>Net cash used in financing activities</b>	(23.0)	(38.4)
<b>Effect of exchange rate changes on cash and cash equivalents</b>	1.4	3.9
<b>Net increase in cash and cash equivalents</b>	16.8	24.7
<b>Cash and cash equivalents at beginning of year</b>	69.5	73.0
<b>Cash and cash equivalents at end of period</b>	\$ 86.3	\$ 97.7

See accompanying notes to unaudited consolidated financial statements.

**ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**1. THE COMPANY AND NATURE OF OPERATIONS**

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ABM is a leading provider of integrated facility services with a mission to make a difference, every person, every day. We are organized into four industry groups and one Technical Solutions segment:



Aviation



Business &  
Industry



Education



Manufacturing  
& Distribution



Technical  
Solutions

Through these groups, we offer janitorial, facilities engineering, parking, and specialized mechanical and electrical technical solutions, on a standalone basis or in combination with other services.

**2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES**

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**Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared in accordance with (i) United States generally accepted accounting principles (“U.S. GAAP”) for interim financial information and (ii) the instructions to Form 10-Q and Article 10 of Regulation S-X. In the opinion of our management, our unaudited consolidated financial statements and accompanying notes (the “Financial Statements”) include all normal recurring adjustments that are necessary for the fair statement of the interim periods presented. Interim results of operations are not necessarily indicative of results for the full year. The Financial Statements should be read in conjunction with our audited consolidated financial statements (and notes thereto) in our Annual Report on Form 10-K for the year ended October 31, 2023. Unless otherwise indicated, all references to years are to our fiscal years, which end on October 31.

**Rounding**

We round amounts in the Financial Statements to millions and calculate all percentages and per-share data from the underlying whole-dollar amounts. Thus, certain amounts may not foot, crossfoot, or recalculate based on reported numbers due to rounding.

**Management Reimbursement Revenue by Segment**

We operate certain parking facilities under management reimbursement arrangements. Under these arrangements, we manage the parking facilities for management fees and pass through the revenues and expenses associated with the facilities to the owners. These revenues and expenses are reported in equal amounts as costs reimbursed from our managed locations. Management reimbursement revenue for the three and nine months ended July 31, 2024, was \$79.6 million and \$236.6 million, respectively. Management reimbursement revenue for the three and nine months ended July 31, 2023, was \$77.9 million and \$223.8 million, respectively.

**Recently Adopted Accounting Standards**

In September 2022, the FASB issued ASU 2022-04, *Liabilities — Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations*, designed to enhance transparency around supplier finance programs by requiring new disclosures that would allow a user of the financial statements to understand the program’s nature, activity during the period, changes from period to period, and potential magnitude. This ASU is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years, except for the amendment on rollforward information, which is effective for fiscal years beginning after December

15, 2023, with early adoption permitted. We adopted this standard, effective November 1, 2023, on a prospective basis, except for the rollforward requirement, which becomes effective in fiscal year 2025. We do not participate in any material supplier finance programs and, as such, the adoption of this guidance did not have an impact on our disclosures.

### 3. ACQUISITIONS

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#### Acquisition of Quality Uptime

Effective June 21, 2024, we acquired Quality Uptime Services, Inc. (“Quality Uptime”), an uninterrupted power supply system (“UPS”) installation and maintenance company providing customized preventive and emergency service programs for mission-critical data centers and other facilities, for a net cash purchase price of approximately \$118.2 million (subject to customary working capital adjustments). The acquisition was accounted for under the acquisition method. Accordingly, the assets acquired and liabilities assumed were recognized on the date of acquisition at their estimated fair values, with the excess of the purchase price recorded as goodwill. The goodwill is amortizable over 15 years for income tax purposes. As of July 31, 2024, we recorded preliminary goodwill and intangibles of \$79.5 million and \$35.2 million, respectively. The total assets acquired, excluding goodwill and intangibles, and liabilities assumed amounted to \$24.9 million and \$21.4 million, respectively. The acquisition accounting is subject to change as we obtain additional information about the facts and circumstances that existed as of the acquisition date during the measurement period, not to exceed one year from the acquisition date. The final acquisition accounting may include changes to non-current assets, including intangible assets and working capital.

The unaudited Consolidated Statements of Comprehensive Income for the three and nine months ended July 31, 2024, include revenues of \$8.2 million attributable to Quality Uptime, which are included in our Technical Solutions segment.

#### Acquisition of RavenVolt

On September 1, 2022, we completed the acquisition of all of the equity interests of RavenVolt, Inc. (“RavenVolt”), a nationwide provider of advanced turn-key microgrid systems utilized by diversified commercial and industrial customers, national retailers, utilities, and municipalities. RavenVolt’s operations are included within our Technical Solutions segment.

The purchase price for the acquisition was approximately \$170.0 million in cash at closing (subject to customary working capital adjustments) plus the potential of post-closing contingent consideration of up to \$280.0 million. The post-closing contingent consideration would be payable in cash in calendar years 2024, 2025, and 2026 if RavenVolt’s earnings before interest, taxes, depreciation, and amortization (“EBITDA”), as defined in the RavenVolt merger agreement, meets or exceeds certain defined targets. In 2024, defined EBITDA targets were not achieved, and as a result, no contingent consideration payment was made in 2024 for calendar year 2023.

The maximum remaining contingent consideration that is payable in calendar years 2025 and 2026 is \$75.0 million and \$130.0 million, respectively. If the EBITDA achieved for calendar years 2023–2025 cumulatively meets the defined EBITDA targets, the entire \$280.0 million would be paid in calendar year 2026, minus any earn-out payments made in 2024 and 2025. The estimate of the fair value of the contingent consideration on the date of acquisition was \$59.0 million.

At October 31, 2023, the estimate of the fair value of the contingent consideration was \$13.4 million. At July 31, 2024, the estimate of the fair value of the contingent consideration was \$49.4 million. The change in the fair value of \$36.0 million is recognized within “Selling, general and administrative expenses” of the unaudited Consolidated Statements of Comprehensive Income.

## 4. REVENUES

### Disaggregation of Revenues

We generate revenues under several types of contracts, which are further explained below. Generally, the type of contract is determined by the nature of the services provided by each of our major service lines throughout our reportable segments; therefore, we disaggregate revenues from contracts with customers into major service lines. We have determined that disaggregating revenues into these categories best depicts how the nature, amount, timing, and uncertainty of revenues and cash flows are affected by economic factors. Our reportable segments are B&I, M&D, Education, Aviation, and Technical Solutions, as described in Note 12, "Segment Information."

(in millions)	Three Months Ended July 31, 2024						Nine Months Ended July 31, 2024					
	B&I	M&D	Education	Aviation	Technical Solutions	Total	B&I	M&D	Education	Aviation	Technical Solutions	Total
<b>Major Service Line</b>												
Janitorial <sup>(1)</sup>	\$ 696.1	\$ 326.5	\$ 200.6	\$ 53.7	\$ —	\$ 1,277.0	\$ 2,070.7	\$ 1,013.5	\$ 598.4	\$ 132.1	\$ —	\$ 3,814.8
Parking <sup>(2)</sup>	106.0	12.8	0.1	84.6	—	203.6	311.8	38.0	0.3	247.5	—	597.5
Facility Services <sup>(3)</sup>	208.5	37.8	27.6	11.2	—	285.1	650.8	115.1	75.4	35.3	—	876.6
Building & Energy Solutions <sup>(4)</sup>	—	—	—	—	209.7	209.7	—	—	—	—	551.9	551.9
Airline Services <sup>(5)</sup>	—	—	—	118.8	—	118.8	—	—	—	341.2	—	341.2
<b>Total</b>	<b>\$ 1,010.6</b>	<b>\$ 377.1</b>	<b>\$ 228.3</b>	<b>\$ 268.4</b>	<b>\$ 209.7</b>	<b>\$ 2,094.2</b>	<b>\$ 3,033.4</b>	<b>\$ 1,166.6</b>	<b>\$ 674.0</b>	<b>\$ 756.1</b>	<b>\$ 551.9</b>	<b>\$ 6,182.0</b>

(in millions)	Three Months Ended July 31, 2023						Nine Months Ended July 31, 2023					
	B&I	M&D	Education	Aviation	Technical Solutions	Total	B&I	M&D	Education	Aviation	Technical Solutions	Total
<b>Major Service Line</b>												
Janitorial <sup>(1)</sup>	\$ 687.5	\$ 334.8	\$ 218.6	\$ 36.9	\$ —	\$ 1,277.8	\$ 2,047.8	\$ 988.6	\$ 594.5	\$ 109.0	\$ —	\$ 3,740.0
Parking <sup>(2)</sup>	106.1	9.9	0.2	80.6	—	196.9	303.3	31.3	0.7	247.1	—	582.3
Facility Services <sup>(3)</sup>	227.7	37.2	0.3	7.4	—	272.6	705.3	115.7	55.5	24.2	—	900.6
Building & Energy Solutions <sup>(4)</sup>	—	—	—	—	167.9	167.9	—	—	—	—	483.4	483.4
Airline Services <sup>(5)</sup>	—	—	—	113.0	—	113.0	—	—	—	297.2	—	297.2
<b>Total</b>	<b>\$ 1,021.4</b>	<b>\$ 381.9</b>	<b>\$ 219.1</b>	<b>\$ 238.0</b>	<b>\$ 167.9</b>	<b>\$ 2,028.2</b>	<b>\$ 3,056.4</b>	<b>\$ 1,135.5</b>	<b>\$ 650.7</b>	<b>\$ 677.5</b>	<b>\$ 483.4</b>	<b>\$ 6,003.5</b>

<sup>(1)</sup> Janitorial arrangements provide a wide range of essential cleaning services for commercial office buildings, airports and other transportation centers, educational institutions, government buildings, health facilities, industrial buildings, retail stores, and stadiums and arenas. These arrangements are often structured as monthly fixed-price, square-foot, cost-plus, and work order contracts.

<sup>(2)</sup> Parking arrangements provide parking and transportation services for clients at various locations, including airports and other transportation centers, commercial office buildings, educational institutions, health facilities, hotels, and stadiums and arenas. These arrangements are structured as management reimbursement, leased location, and allowance contracts. Certain of these arrangements are considered service concession agreements and are accounted for under the guidance of Topic 853; accordingly, service concession expense related to these arrangements is recorded as a reduction of the related parking service revenues.

<sup>(3)</sup> Facility Services arrangements provide onsite mechanical engineering and technical services and solutions relating to a broad range of facilities and infrastructure systems that are designed to extend the useful life of facility fixed assets, improve equipment operating efficiencies, reduce energy consumption, lower overall operational costs for clients, and enhance the sustainability of client locations. These arrangements are generally structured as monthly fixed-price, cost-plus, and work order contracts.

<sup>(4)</sup> Building & Energy Solutions arrangements provide custom energy solutions, including microgrid systems installation, electrical, HVAC, lighting, electric vehicle charging station installation, uninterrupted power supply services, and other general

maintenance and repair services for clients in the public and private sectors and are generally structured as Energy Savings, Fixed-Price Repair, and Refurbishment contracts. We also franchise certain operations under franchise agreements relating to our Linc Network and TEGG brands pursuant to franchise contracts.

<sup>(5)</sup> Airline Services arrangements support airlines and airports with services such as passenger assistance, catering logistics, and airplane cabin maintenance. These arrangements are often structured as monthly fixed-price, cost-plus, transaction price, and hourly contracts.

## **Contract Types**

We have arrangements under various contract types, as described in Note 2, "Basis of Presentation and Significant Accounting Policies," in our Annual Report on Form 10-K for the year ended October 31, 2023.

Certain arrangements involve variable consideration (primarily per transaction fees, reimbursable expenses, and sales-based royalties). We do not estimate the variable consideration for these arrangements; rather, we recognize these variable fees as they are earned. Some of our contracts, often related to Airline Services, may also include performance incentives based on variable performance measures that are ascertained exclusively by future performance and therefore cannot be estimated at contract inception and are recognized as revenue once known and mutually agreed upon. We include estimated amounts in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. Our estimates of variable consideration and determination of whether to include estimated amounts in the transaction price are based largely on an assessment of our anticipated performance and all information (historical, current, and forecasted) that is reasonably available to us.

The majority of our contracts include performance obligations that are primarily satisfied over time as we provide the related services. These contract types include: monthly fixed-price; square-foot; cost-plus; work orders; transaction-price; hourly; management reimbursement; leased location; allowance; energy savings contracts; and fixed-price repair and refurbishment contracts, as well as our franchise and royalty fee arrangements. We recognize revenue as the services are performed using a measure of progress that is determined by the contract type. Generally, most of our contracts are cancelable by either party without a substantive penalty, and the majority have a notification period of 30 to 90 days.

We primarily account for our performance obligations under the series guidance, using the as-invoiced practical expedient when applicable. We apply the as-invoiced practical expedient to record revenue as the services are provided, given the nature of the services provided and the frequency of billing under the customer contracts. Under this practical expedient, we recognize revenue in an amount that corresponds directly with the value to the customer of our performance completed to date and for which we have the right to invoice the customer.

## **Remaining Performance Obligations**

At July 31, 2024, performance obligations that were unsatisfied for which we expect to recognize revenue totaled \$273.3 million. We expect to recognize revenue on approximately 71% of the remaining performance obligations over the next 12 months, with the remainder recognized thereafter, based on our estimates of project timing.

These amounts exclude variable consideration primarily related to: (i) contracts where we have determined that the contract consists of a series of distinct service periods, and revenues are based on future performance that cannot be estimated at contract inception; (ii) parking contracts where we and the customer share the gross revenues or operating profit for the location; and (iii) contracts where transaction prices include performance incentives that are based on future performance and therefore cannot be estimated at contract inception. For these contract types, we apply the practical expedient that permits exclusion of information about the remaining performance obligations with original expected durations of one year or less.

## **Contract Balances**

The timing of revenue recognition, billings, and cash collections results in contract assets and contract liabilities, as further explained below. The timing of revenue recognition may differ from the timing of invoicing to customers.

Contract assets primarily consist of billed trade receivables, unbilled trade receivables, and costs incurred in excess of amounts billed. Billed and unbilled trade receivables represent amounts from work completed in which we have an unconditional right to bill our customer. Costs incurred in excess of amounts billed typically arise when the

revenue recognized on projects exceeds the amount billed to the customer. These amounts are transferred to billed trade receivables when the rights become unconditional. Contract assets also include the capitalization of incremental costs of obtaining a contract with a customer, primarily commissions. Commissions expense is recognized on a straight-line basis over a weighted average expected customer relationship period.

Contract liabilities consist of deferred revenue and advance payments and billings in excess of revenue recognized. We generally classify contract liabilities as current since the related contracts are generally for a period of one year or less. Contract liabilities decrease as we recognize revenue from the satisfaction of the related performance obligation.

The following tables present the balances in our contract assets and contract liabilities:

<i>(in millions)</i>	July 31, 2024	October 31, 2023
<b>Contract assets</b>		
Billed trade receivables <sup>(1)</sup>	\$ 1,169.4	\$ 1,219.6
Unbilled trade receivables <sup>(1)</sup>	177.5	170.4
Costs incurred in excess of amounts billed <sup>(2)</sup>	152.3	139.2
Capitalized commissions <sup>(3)</sup>	30.2	30.2

<sup>(1)</sup> Included in "Trade accounts receivable, net," on the unaudited Consolidated Balance Sheets. The fluctuations correlate directly to the execution of new customer contracts and to invoicing and collections from customers in the normal course of business.

<sup>(2)</sup> Fluctuation is primarily due to the timing of payments on our contracts measured using the cost-to-cost method of revenue recognition.

<sup>(3)</sup> Included in "Other current assets" and "Other noncurrent assets" on the unaudited Consolidated Balance Sheets. During the nine months ended July 31, 2024, we capitalized \$11.2 million of new costs and amortized \$11.3 million of previously capitalized costs. There was no impairment loss recorded on the costs capitalized.

<i>(in millions)</i>	Nine Months Ended July 31, 2024	
<b>Contract liabilities<sup>(1)</sup></b>		
Balance at beginning of period	\$	141.2
Acquisition additions <sup>(2)</sup>		3.9
Additional contract liabilities		175.9
Recognition of deferred revenue		(181.1)
Balance at end of period	\$	140.0

<sup>(1)</sup> Included in "Other accrued liabilities" on the unaudited Consolidated Balance Sheets.

<sup>(2)</sup> Represents additions associated with the Quality Uptime Acquisition.

## 5. NET INCOME PER COMMON SHARE

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### Basic and Diluted Net Income Per Common Share Calculations

<i>(in millions, except per share amounts)</i>	Three Months Ended July 31,		Nine Months Ended July 31,	
	2024	2023	2024	2023
<b>Net income</b>	\$ 4.7	\$ 98.1	\$ 93.1	\$ 188.5
<b>Weighted-average common and common equivalent shares outstanding — Basic</b>	63.1	66.3	63.3	66.3
Effect of dilutive securities				
Restricted stock units	0.3	0.2	0.2	0.2
Performance shares	0.1	0.1	0.1	0.1
<b>Weighted-average common and common equivalent shares outstanding — Diluted</b>	<u>63.5</u>	<u>66.6</u>	<u>63.6</u>	<u>66.7</u>
<b>Net income per common share</b>				
Basic	\$ 0.07	\$ 1.48	\$ 1.47	\$ 2.84
Diluted	\$ 0.07	\$ 1.47	\$ 1.46	\$ 2.83

### Anti-Dilutive Outstanding Stock Awards Issued Under Share-Based Compensation Plans

<i>(in millions)</i>	Three Months Ended July 31,		Nine Months Ended July 31,	
	2024	2023	2024	2023
<b>Anti-dilutive</b>	—	0.3	0.2	0.2



## 6. FAIR VALUE OF FINANCIAL INSTRUMENTS

### Fair Value Hierarchy of Our Financial Instruments

#### Financial Assets and Liabilities Measured at Fair Value on a Recurring Basis

<i>(in millions)</i>	Fair Value Hierarchy	July 31, 2024	October 31, 2023
Cash and cash equivalents <sup>(1)</sup>	1	\$ 86.3	\$ 69.5
Insurance deposits <sup>(2)</sup>	1	2.3	3.1
Assets held in funded deferred compensation plan <sup>(3)</sup>	1	4.3	4.0
Credit facility <sup>(4)</sup>	2	1,338.4	1,313.8
Interest rate swap assets <sup>(5)</sup>	2	18.3	36.4
Preferred equity investment <sup>(6)</sup>	3	15.4	15.4
Contingent consideration <sup>(7)</sup>	3	49.4	13.4

<sup>(1)</sup> Cash and cash equivalents are stated at nominal value, which equals fair value.

<sup>(2)</sup> Represents restricted deposits that are used to collateralize our insurance obligations and are stated at nominal value, which equals fair value. These insurance deposits are included in "Other noncurrent assets" on the accompanying unaudited Consolidated Balance Sheets. See Note 7, "Insurance," for further information.

<sup>(3)</sup> Represents investments held in a Rabbi trust associated with one of our deferred compensation plans, which we include in "Other noncurrent assets" on the accompanying unaudited Consolidated Balance Sheets. The fair value of the assets held in the funded deferred compensation plan is based on quoted market prices.

<sup>(4)</sup> Represents gross outstanding borrowings under our Amended Credit Facility. Due to variable interest rates, the carrying value of outstanding borrowings under this facility approximates the fair value. See Note 8, "Credit Facility," for further information.

<sup>(5)</sup> Represents interest rate swap derivatives designated as cash flow hedges. The fair values of the interest rate swaps are estimated based on the present value of the difference between expected cash flows calculated at the contracted interest rates and the expected cash flows at current market interest rates using observable benchmarks for the Secured Overnight Financing Rate ("SOFR") forward rates at the end of the period. Our interest rate swap assets and liabilities are included in "Other noncurrent assets" and "Other noncurrent liabilities," respectively, on the accompanying unaudited Consolidated Balance Sheets. See Note 8, "Credit Facility," for further information.

<sup>(6)</sup> Our investments do not have a readily determinable fair value; therefore, we account for the investments using the measurement alternative under Topic 321 and measure the investments at initial cost plus or minus fair value adjustments if there are observable prices minus impairment, if any.

<sup>(7)</sup> Our contingent consideration payable related to the RavenVolt Acquisition is remeasured at each reporting date, based on significant inputs not observable in the market, which represents a Level 3 measurement within the fair value hierarchy. After the acquisition date and until the contingency is resolved, the fair value of contingent consideration payable is adjusted each reporting period based primarily on the expected probability of achievement of the contingency targets, which are subject to our estimate. These changes in fair value are recognized within the "Selling, general and administrative expenses" of the unaudited Consolidated Statements of Comprehensive Income.

#### Non-Financial Assets Measured at Fair Value on a Non-Recurring Basis

In addition to assets and liabilities that are measured at fair value on a recurring basis, we are also required to measure certain items at fair value on a non-recurring basis. These assets can include: goodwill; intangible assets; property, plant and equipment; lease-related ROU assets; and long-lived assets that have been reduced to fair value when they are held for sale. If certain triggering events occur, or if an annual impairment test is required, then we would evaluate these non-financial assets for impairment. If an impairment were to occur, then the asset would be recorded at the estimated fair value, using primarily unobservable Level 3 inputs.

## 7. INSURANCE

We use a combination of insured and self-insurance programs to cover workers' compensation, general liability, automobile liability, property damage, and other insurable risks. For the majority of these insurance

programs, we retain the initial \$1.0 million to \$5.0 million of exposure on a per-occurrence basis, either through deductibles or self-insured retentions. Beyond the retained exposures, we have varying primary policy limits ranging between \$1.0 million and \$5.0 million per occurrence. To cover general liability and automobile liability losses above these primary limits, we maintain commercial umbrella insurance policies that provide aggregate limits of \$200.0 million. Our insurance policies generally cover workers' compensation losses to the full extent of statutory requirements. Additionally, to cover property damage risks above our retained limits, we maintain policies that provide per occurrence limits of \$75.0 million. We are also self-insured for certain employee medical and dental plans. We maintain stop-loss insurance for our self-insured medical plan under which we retain up to \$0.5 million of exposure on a per-participant, per-year basis with respect to claims.

We maintain our reserves for workers' compensation, general liability, automobile liability, and property damage insurance claims based upon known trends and events and the actuarial estimates of required reserves considering the most recently completed actuarial reports. We use all available information to develop our best estimate of insurance claims reserves as information is obtained. The results of actuarial reviews are used to estimate our insurance rates and insurance reserves for future periods and to adjust reserves, if appropriate, for prior years.

#### Actuarial Review and Interim Update Performed During 2024

We review our self-insurance liabilities on a regular basis and adjust our accruals accordingly. Actual claims activity or development may vary from our assumptions and estimates, which may result in material losses or gains. As we obtain additional information that affects the assumptions and estimates used in our reserve liability calculations, we adjust our self-insurance rates and reserves for future periods and, if appropriate, adjust our reserves for claims incurred in prior accounting periods.

During the third quarter of 2024, we performed a comprehensive actuarial review of the majority of our casualty insurance programs that considered changes in claims development and claims payment activity for the period of November 1, 2023, through April 30, 2024 (the "Actuarial Review"). The Actuarial Review was comprehensive in nature and was based on loss development patterns, trend assumptions, and underlying expected loss costs during the period analyzed.

Based on the results of the Actuarial Review, we increased our total reserves related to prior years for known claims as well as our estimate of the loss amounts associated with incurred but not reported claims ("IBNR claims") by \$17.9 million during the nine months ended July 31, 2024. During the nine months ended July 31, 2023, we decreased our total reserves related to prior years by \$5.3 million. We will continue to assess ongoing developments, which may result in further adjustments to reserves.

#### Insurance-Related Balances and Activity

<i>(in millions)</i>	July 31, 2024	October 31, 2023
Insurance claim reserves, excluding medical and dental	\$ 600.3	\$ 555.0
Medical and dental claim reserves	11.3	9.5
Insurance recoverables	91.4	67.1

At July 31, 2024, and October 31, 2023, insurance recoverables are included in both "Other current assets" and "Other noncurrent assets" on the accompanying unaudited Consolidated Balance Sheets.

#### Instruments Used to Collateralize Our Insurance Obligations

<i>(in millions)</i>	July 31, 2024	October 31, 2023
Standby letters of credit	\$ 53.1	\$ 53.5
Surety bonds and surety-backed letters of credit	175.4	178.0
Restricted insurance deposits	2.3	3.1
<b>Total</b>	<b>\$ 230.8</b>	<b>\$ 234.7</b>

## 8. Credit Facility

### Credit Facility Information

<i>(in millions)</i>	July 31, 2024		October 31, 2023	
Current portion of long-term debt <sup>(1)(2)</sup>				
Gross term loan	\$	32.5	\$	32.5
Unamortized deferred financing costs		(0.9)		(1.0)
Current portion of term loan	\$	31.6	\$	31.5
Long-term debt <sup>(1)(2)</sup>				
Gross term loan	\$	511.9	\$	536.3
Unamortized deferred financing costs		(0.8)		(1.5)
Total noncurrent portion of term loan		511.1		534.8
Revolving line of credit <sup>(3)</sup>		794.0		745.0
Long-term debt	\$	1,305.1	\$	1,279.8

<sup>(1)</sup>At July 31, 2024, and October 31, 2023, the weighted average interest rate on all outstanding borrowings, not including letters of credit and swaps, was 7.19% and 7.17% respectively.

<sup>(2)</sup>At July 31, 2024, we had borrowing capacity of \$427.6 million.

<sup>(3)</sup> Standby letters of credit amounted to \$57.9 million at July 31, 2024.

On September 1, 2017, we refinanced and replaced our then-existing \$800.0 million credit facility with a new senior, secured five-year syndicated credit facility (the "Credit Facility"), consisting of a \$900.0 million revolving line of credit (the "Revolver") and an \$800.0 million amortizing term loan, both of which matured on September 1, 2022. In accordance with terms of the Credit Facility, the revolver was reduced to \$800.0 million on September 1, 2018.

On June 28, 2021, the Company amended and restated the Credit Facility (the "Amended Credit Facility"), extending the maturity date to June 28, 2026, and increasing the capacity of the revolving credit facility from \$800.0 million to \$1.3 billion and the then-remaining term loan outstanding from \$620.0 million to \$650.0 million. The Amended Credit Facility provides for the issuance of up to \$350.0 million for standby letters of credit and the issuance of up to \$75.0 million in swingline advances. The obligations under the Amended Credit Facility are secured on a first-priority basis by a lien on substantially all of our assets and properties, subject to certain exceptions. Additionally, we may repay amounts borrowed under the Amended Credit Facility at any time without penalty.

At November 1, 2022, we amended our Amended Credit Facility pursuant to the LIBOR (London Interbank Offered Rate) Transition Amendment and the Fifth Amendment to replace the benchmark rate at which U.S.dollar-denominated borrowings bear interest from LIBOR to the forward-looking Secured Overnight Financing Rate ("SOFR") term rate administered by CME Group Benchmark Administration Limited. As a result of these amendments, we can borrow at Term SOFR plus a credit spread adjustment of 0.10% subject to a floor of zero.

The Amended Credit Facility contains certain covenants, including a maximum total net leverage ratio of 5.00 to 1.00, a maximum secured net leverage ratio of 4.00 to 1.00, and a minimum interest coverage ratio of 1.50 to 1.00, as well as other financial and non-financial covenants. In the event of a material acquisition, as defined in the Amended Credit Facility, we may elect to increase the maximum total net leverage ratio to 5.50 to 1.00 for a total of four fiscal quarters and increase the maximum secured net leverage ratio to 4.50 to 1.00 for a total of four fiscal quarters. Our borrowing capacity is subject to, and limited by, compliance with the covenants described above. At July 31, 2024, we were in compliance with these covenants.

The Amended Credit Facility also includes customary events of default, including: failure to pay principal, interest, or fees when due; failure to comply with covenants; the occurrence of certain material judgments; and a change in control of the Company. If certain events of default occur, including certain cross-defaults, insolvency, change in control, or violation of specific covenants, then the lenders can terminate or suspend our access to the Amended Credit Facility, declare all amounts outstanding (including all accrued interest and unpaid fees) to be immediately due and payable, and require that we cash collateralize the outstanding standby letters of credit.

We incurred deferred financing costs of \$6.4 million in conjunction with the execution of the Amended Credit Facility and carried over \$6.2 million of unamortized deferred financing from initial execution and previous amendments of the Credit Facility. Total deferred financing costs of \$12.6 million, consisting of \$4.9 million related to the term loan and \$7.7 million related to the revolver, are being amortized to interest expense over the term of the Amended Credit Facility.

### Long-Term Debt Maturities

During the three and nine months ended July 31, 2024, we made principal payments under the term loan of \$8.1 million and \$24.4 million, respectively. As of July 31, 2024, the following principal payments are required under the Amended Credit Facility:

<i>(in millions)</i>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Debt maturities	\$ 8.1	\$ 32.5	\$ 1,297.8	\$ —	\$ —

### Interest Rate Swaps

We utilize interest rate swap agreements to fix the variable interest rates on portions of our debt. The purpose of using these derivatives is to reduce our exposure to the interest rate risk associated with variable borrowings. Under these agreements, we typically pay a fixed interest rate in exchange for a SOFR-based variable interest rate on a given notional amount. All of our interest rate swaps are designated and accounted for as cash flow hedges. Changes in the fair value of these derivatives are reported as a component of other comprehensive income and are reclassified into earnings in the period or periods in which the hedged transaction affects earnings. For information regarding the valuation of our interest rate swaps, see Note 6, "Fair Value of Financial Instruments."

<b>Notional Amount</b>	<b>Fixed Interest Rate</b>	<b>Effective Date</b>	<b>Maturity Date</b>
\$100.0 million	1.72%	February 9, 2022	June 28, 2026
\$150.0 million	1.85%	February 25, 2022	June 28, 2026
\$100.0 million	2.88%	May 4, 2022	June 28, 2026
\$194.4 million <sup>(1)</sup>	2.83%	July 7, 2022	June 28, 2026
\$55.6 million <sup>(1)</sup>	2.79%	July 18, 2022	June 28, 2026
\$170.0 million	3.81%	November 1, 2022	June 28, 2026

<sup>(1)</sup> In July 2022, we entered into interest rate swap agreements with notional values totaling \$300.0 million at inception. The notional amount reduces to \$175.0 million in October 2024 and \$100.0 million in October 2025 before maturing on June 28, 2026.

At July 31, 2024, and October 31, 2023, amounts recorded in accumulated other comprehensive loss ("AOCL") for interest rate swaps were a gain of \$12.6 million, net of taxes of \$5.7 million, and a gain of \$26.0 million, net of taxes of \$10.5 million, respectively. At July 31, 2024, the total amount expected to be reclassified from AOCL to earnings during the next 12 months is a gain of \$7.0 million, net of taxes of \$2.5 million.

## 9. COMMON STOCK

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Effective December 13, 2023, our Board of Directors expanded our existing share repurchase program by an additional \$150.0 million. No shares were repurchased during the three months ended July 31, 2024. During the nine months ended July 31, 2024, there were share repurchases as summarized below. At July 31, 2024, authorization for \$186.5 million of repurchases remained under our share repurchase program.

### Repurchase Activity

<i>(in millions, except per share amounts)</i>	Three Months Ended July 31, 2024		Nine Months Ended July 31, 2024	
Total number of shares purchased		—		0.56
Average price paid per share	\$	—	\$	42.84
Total cash paid for share repurchases	\$	—	\$	23.80

<i>(in millions, except per share amounts)</i>	Three Months Ended July 31, 2023		Nine Months Ended July 31, 2023	
Total number of shares purchased		0.64		0.64
Average price paid per share	\$	42.10	\$	42.10
Total cash paid for share repurchases	\$	27.10	\$	27.10

## 10. COMMITMENTS AND CONTINGENCIES

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### Letters of Credit and Surety Bonds

We use letters of credit and surety bonds to secure certain commitments related to insurance programs and for other purposes. As of July 31, 2024, these letters of credit totaled \$57.9 million and surety bonds and surety-backed letters of credit totaled \$827.1 million.

### Guarantees

In some instances, we offer clients guaranteed energy savings under certain energy savings contracts. At July 31, 2024, total guarantees were \$229.9 million and extend through 2044. We include the estimated costs of guarantees in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. Our estimates of variable consideration and determination of whether to include estimated amounts in the transaction price are based largely on an assessment of our anticipated performance and all information (historical, current, and forecasted) that is reasonably available to us. Historically, we have not incurred any material losses in connection with these guarantees.

### Sales Taxes

We collect sales tax from clients and remit those collections to the applicable states. In some cases when clients fail to pay their invoices, including the amount of any sales tax that we paid on their behalf, we may be entitled to seek a refund of that amount of sales tax from the applicable state.

Sales tax laws and regulations enacted by the various states are subject to interpretation, and our compliance with such laws is routinely subject to audit and review by such states. Audit risk is concentrated in several states that are conducting ongoing audits. The outcomes of ongoing and any future audits and changes in the states' interpretation of the sales tax laws and regulations could materially adversely impact our results of operations.

## Legal Matters

We are a party to a number of lawsuits, claims, and proceedings incident to the operation of our business, including those pertaining to labor and employment, contracts, personal injury, and other matters, some of which allege substantial monetary damages. Some of these actions may be brought as class actions on behalf of a class or purported class of employees.

At July 31, 2024, the total amount accrued for probable litigation losses where a reasonable estimate of the loss could be made was \$14.3 million. We do not accrue for contingent losses that, in our judgment, are considered to be reasonably possible but not probable. The estimation of reasonably possible losses also requires the analysis of multiple possible outcomes that often depend on judgments about potential actions by third parties. Our management currently estimates the range of loss for all reasonably possible losses for which a reasonable estimate of the loss can be made is between zero and \$8.7 million. Factors underlying this estimated range of loss may change from time to time, and actual results may vary significantly from this estimate.

Litigation outcomes are difficult to predict, and the estimation of probable losses requires the analysis of multiple possible outcomes that often depend on judgments about potential actions by third parties. If one or more matters are resolved in a particular period in an amount in excess of or in a manner different than what we anticipated, this could have a material adverse effect on our financial position, results of operations, or cash flows.

In some cases, although a loss is probable or reasonably possible, we cannot reasonably estimate the maximum potential losses for probable matters or the range of losses for reasonably possible matters. Therefore, our accrual for probable losses and our estimated range of loss for reasonably possible losses do not represent our maximum possible exposure.

In determining whether to include any particular lawsuit or other proceeding in our disclosure, we consider both quantitative and qualitative factors. These factors include, but are not limited to: the amount of damages and the nature of any other relief sought in the proceeding; if such damages and other relief are specified, our view of the merits of the claims; whether the action is or purports to be a class action, and our view of the likelihood that a class will be certified by the court; the jurisdiction in which the proceeding is pending; and the potential impact of the proceeding on our reputation.

We are currently not a party to any material legal proceedings, and we are not aware of filings of any pending or contemplated litigation, claims, or assessments. There can be no assurance that future legal proceedings arising in the ordinary course of business or otherwise will not have a material adverse effect on our financial position, results of operations, or cash flows.

## 11. INCOME TAXES

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Our quarterly tax provision is calculated using an estimated annual effective tax rate that is adjusted for discrete items occurring during the period to arrive at our effective tax rate. During the three and nine months ended July 31, 2024, we had effective tax rates of 74.0% and 30.7%, respectively, resulting in provisions for taxes of \$13.3 million and \$41.3 million, respectively. During the three and nine months ended July 31, 2023, we had effective tax rates of 17.7% and 22.8%, respectively, resulting in provisions for taxes of \$21.2 million and \$55.7 million respectively. The difference between the estimated annual effective tax rate before discrete items and statutory rate is primarily related to state income taxes, non-deductible compensation, and tax credits.

Our effective tax rate for the three months ended July 31, 2024, was impacted by discrete items related to energy efficiency incentives, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition. Our effective tax rate for the three months ended July 31, 2023, was impacted by discrete items related to ERC refunds received from the IRS, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition.

Our effective tax rate for the nine months ended July 31, 2024, was impacted by discrete items, primarily from a change in uncertain tax positions, energy efficiency incentives, a return to provision adjustment related to our non-U.S. operations, a benefit for share-based compensation, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition. Our effective tax rate for the nine months ended July 31, 2023 was impacted by discrete items, primarily from share-based compensation, ERC refunds received

from the IRS, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition

We plan to reinvest our foreign earnings to fund future non-U.S. growth and expansion, and we do not anticipate remitting such earnings to the United States. While U.S. federal tax expense has been recognized as a result of the Tax Cuts and Jobs Act of 2017, no deferred tax liabilities with respect to federal and state income taxes or foreign withholding taxes have been recognized.

## 12. SEGMENT INFORMATION

Our current reportable segments consist of B&I, M&D, Education, Aviation, and Technical Solutions, as further described below.

<b>REPORTABLE SEGMENTS AND DESCRIPTIONS</b>	
B&I	B&I, our largest reportable segment, encompasses janitorial, facilities engineering, and parking services for commercial real estate properties (including corporate offices for high-tech clients), sports and entertainment venues, and traditional hospitals and non-acute healthcare facilities. B&I also provides vehicle maintenance and other services to rental car providers.
M&D	M&D provides integrated facility services, engineering, janitorial, and other specialized services in different types of manufacturing, distribution, and data center facilities. Manufacturing facilities include traditional motor vehicles, electric vehicles, batteries, pharmaceuticals, steel, semiconductors, chemicals, and many others. Distribution facilities include e-commerce, cold storage, logistics, general warehousing, and others.
Education	Education delivers janitorial, custodial, landscaping and grounds, facilities engineering, and parking services for public school districts, private schools, colleges, and universities.
Aviation	Aviation supports airlines and airports with services ranging from parking and janitorial to passenger assistance, catering logistics, air cabin maintenance, and transportation.
Technical Solutions	Technical Solutions specializes in facility infrastructure, mechanical, and electrical services, including power design, installation, and maintenance, as well as microgrid systems design and installations, and uninterrupted power supply services. These services can also be leveraged for cross-selling across all of our industry groups, both domestically and internationally.

## Financial Information by Reportable Segment

<i>(in millions)</i>	Three Months Ended July 31,		Nine Months Ended July 31,	
	2024	2023	2024	2023
<b>Revenues</b>				
Business & Industry	\$ 1,010.6	\$ 1,021.4	\$ 3,033.4	\$ 3,056.4
Manufacturing & Distribution	377.1	381.9	1,166.6	1,135.5
Education	228.3	219.1	674.0	650.7
Aviation	268.4	238.0	756.1	677.5
Technical Solutions	209.7	167.9	551.9	483.4
<b>Total Revenues</b>	<u>\$ 2,094.2</u>	<u>\$ 2,028.2</u>	<u>\$ 6,182.0</u>	<u>\$ 6,003.5</u>
<b>Operating profit</b>				
Business & Industry	\$ 77.8	\$ 78.9	\$ 235.0	\$ 231.1
Manufacturing & Distribution	40.9	38.1	125.9	119.7
Education	18.0	15.9	42.3	39.5
Aviation	17.8	11.7	40.6	43.6
Technical Solutions	17.9	11.4	41.4	28.8
Corporate <sup>(1)</sup>	(130.6)	(15.9)	(285.0)	(156.7)
Adjustment for income from unconsolidated affiliates, included in Aviation and Technical Solutions	(1.8)	(1.2)	(4.7)	(3.0)
Adjustment for tax deductions for energy efficient government buildings, included in Technical Solutions	(2.6)	—	(2.6)	(0.1)
<b>Total operating profit</b>	<u>\$ 37.4</u>	<u>\$ 138.9</u>	<u>\$ 192.8</u>	<u>\$ 303.1</u>
Income from unconsolidated affiliates	1.8	1.2	4.7	3.0
Interest expense	(21.2)	(20.9)	(63.1)	(61.8)
Income before income taxes	<u>\$ 18.0</u>	<u>\$ 119.3</u>	<u>\$ 134.4</u>	<u>\$ 244.2</u>

<sup>(1)</sup> Reflects adjustments to increase the fair value of the contingent consideration payable related to the RavenVolt Acquisition by \$36.0 million during the three and nine months ended July 31, 2024, and adjustments to decrease the fair value by \$37.2 million and \$45.6 million during the three and nine months ended July 31, 2023, respectively. The three and nine months ended July 31, 2023, also include an employee retention credit totaling \$22.4 million.

The accounting policies for our segments are the same as those disclosed within our significant accounting policies in Note 2, "Basis of Presentation and Significant Accounting Policies." Our management evaluates the performance of each reportable segment based on its respective operating profit results, which include the allocation of certain centrally incurred corporate costs. Certain corporate costs not allocated to segments include information technology, human resources, executive and finance expenses, and legal costs and settlements. Additionally, share-based compensation, actuarial adjustments to self-insurance reserves related to prior years, acquisition and integration costs, and changes in fair values of contingent consideration are not allocated to segments. Management does not review asset information by segment, therefore we do not present assets in this note.



## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to facilitate an understanding of the results of operations and financial condition of ABM. This MD&A is provided as a supplement to, and should be read in conjunction with, our Financial Statements and our Annual Report on Form 10-K for the year ended October 31, 2023, which has been filed with the SEC. This MD&A contains forward-looking statements about our business, operations, and industry that involve risks and uncertainties, such as statements regarding our plans, objectives, expectations, and intentions. Our future results and financial condition may be materially different from those we currently anticipate. See "Forward-Looking Statements" for more information.

Throughout the MD&A, amounts and percentages may not recalculate due to rounding. Unless otherwise indicated, all information in the MD&A and references to years are based on our fiscal years, which end on October 31.

### Business Overview

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ABM is a leading provider of integrated facility solutions, customized by industry, with a mission to **make a difference, every person, every day.**

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### ELEVATE Strategy

In December 2021, we announced our multiyear strategic plan called **ELEVATE**. The **ELEVATE** strategy is designed to strengthen our industry leadership position through end-market repositioning and build on our core services, which we expect will drive significant long-term value for our stakeholders.

We will continue to make significant investments over the life of the program, which are expected to total \$200 - \$215 million, and we will continue to implement various measures with the aim to **ELEVATE**:

- the client experience, by serving as a trusted advisor who can provide innovative multiservice solutions and consistent service delivery;
- the team member experience, by investing in workforce management, training, developing the next generation of ABM leaders, and building on our inclusive culture; and
- our use of technology and data to power client and employee experiences with cutting-edge data and analytics, processes, and tools that will fundamentally change how we operate our business.

### Macro-Economic Environment in Commercial Real Estate and Other

On an ongoing basis, we monitor changes to the macro-economic environment and their potential impact on demand for our services and our financial conditions. One such impact is the softness of the commercial real estate industry, especially multi-tenant and owner-occupied commercial office buildings. These conditions are primarily attributable to the lingering effects of the Pandemic, especially the normalization of hybrid work, which has resulted in higher office vacancy rates. Given that Class A and high-quality commercial office buildings are a key end market for the Company, we have experienced modest declines in demand for janitorial services and work orders in these markets. Looking forward, we expect the occupancy rates of Class A and high-quality buildings to gradually improve over time and our volume of work to stabilize.

A large M&D client is now rebalancing a portion of its work needs as part of its normal procurement process. We expect M&D's financial results to be adversely impacted in the near-term.

### Insurance

We review our self-insurance liabilities on a regular basis and adjust our accruals accordingly. Actual claims activity or development may vary from our assumptions and estimates, which may result in material losses or gains. As we obtain additional information that affects the assumptions and estimates used in our reserve liability






calculations, we adjust our self-insurance rates and reserves for future periods and, if appropriate, adjust our reserves for claims incurred in prior accounting periods.

During the third quarter of 2024, we performed a comprehensive actuarial review of the majority of our casualty insurance programs that considered changes in claims development and claims payment activity for the period of November 1, 2023, through April 30, 2024 (the "Actuarial Review"). The Actuarial Review was comprehensive in nature and was based on loss development patterns, trend assumptions, and underlying expected loss costs during the period analyzed.

Based on the results of the Actuarial Review and Interim Update at April 30, 2024, we increased our total reserves related to prior years for known claims as well as our estimate of the loss amounts associated with IBNR claims by \$17.9 million during the nine months ended July 31, 2024. During the nine months ended July 31, 2023, we decreased our total reserves related to prior years' claims by \$5.3 million. We will continue to assess ongoing developments, which may result in further adjustments to reserves.

## Segment Reporting

Our current reportable segments consist of B&I, M&D, Education, Aviation, and Technical Solutions, as further described below.

REPORTABLE SEGMENTS AND DESCRIPTIONS	
 <p>Business &amp; Industry</p>	<p>B&amp;I, our largest reportable segment, encompasses janitorial, facilities engineering, and parking services for commercial real estate properties (including corporate offices for high-tech clients), sports and entertainment venues, and traditional hospitals and non-acute healthcare facilities. B&amp;I also provides vehicle maintenance and other services to rental car providers. We typically provide these services pursuant to monthly fixed-price, square-foot, cost-plus, and parking arrangements (i.e., management reimbursement, leased location, or allowance) that are obtained through a competitive bid process as well as pursuant to work orders.</p>
 <p>Manufacturing &amp; Distribution</p>	<p>M&amp;D provides integrated facility services, engineering, janitorial, and other specialized services to a variety of manufacturing, distribution, and data center facilities. We typically provide these services pursuant to monthly fixed-price, square-foot, and cost-plus, that are obtained through a competitive bid process as well as pursuant to work orders.</p>
 <p>Education</p>	<p>Education delivers janitorial, custodial, landscaping and grounds, facilities engineering, and parking services for public school districts, private schools, colleges, and universities. These services are typically provided pursuant to monthly fixed-price, square-foot, and cost-plus arrangements that are obtained through either a competitive bid process or re-bid upon renewal as well as pursuant to work orders.</p>
 <p>Aviation</p>	<p>Aviation supports airlines and airports with services ranging from parking and janitorial to passenger assistance, catering logistics, air cabin maintenance, and transportation. We typically provide services to clients in this segment under master services agreements. These agreements are typically re-bid upon renewal and are generally structured as monthly fixed-price, square-foot, cost-plus, parking, transaction-price, and hourly arrangements.</p>
 <p>Technical Solutions</p>	<p>Technical Solutions specializes in facility infrastructure, mechanical and electrical services, including EV power design, installation and maintenance, as well as microgrid systems design and installation and uninterrupted power supply services. These services can also be leveraged for cross-selling across all of our industry groups, both domestically and internationally. Contracts for this segment are generally structured as electrical contracting services for energy related products such as the installation of solar solutions, battery storage, distributed generation, and other specialized electric trade.</p>

## Key Financial Highlights

- Revenues increased by \$66.0 million, or 3.3%, to \$2,094.2 million during the three months ended July 31, 2024, as compared to the prior year period. Revenue growth was comprised of organic growth of 2.8% and acquisition growth of 0.4%. The organic revenue growth was due to the higher project revenues due to the timing of certain microgrid systems design and installation projects within Technical Solutions, and net new business and expansion of business with existing customers within Aviation and Education. The increase in revenues was partially offset by the attrition of engineering clients within B&I and the expected rebalancing of the scope of work with an existing customer within M&D. Acquisition growth was driven by an \$8.2 million revenue increase from the Quality Uptime Acquisition, which was completed in June 2024.
- We had a decrease in operating profit of \$101.5 million, to \$37.4 million, during the three months ended July 31, 2024, as compared to the prior year period. The decrease was primarily attributed to:
  - a change in a fair value adjustment to increase the contingent consideration related to the RavenVolt Acquisition;
  - an absence of employee retention credits received as compared to prior year quarter; and
  - an unfavorable self-insurance reserve adjustment related to prior year claims from actuarial evaluations completed in the three months ended July 31, 2024.

The decrease was partially offset by:

- labor efficiencies within Aviation and Education, as well as contract mix within M&D and Technical Solutions; and
- a decrease in amortization of intangibles related to the RavenVolt Acquisition.
- Our effective tax rates from income on operations for the three months ended July 31, 2024, and July 31, 2023, were 74.0% and 17.7%, respectively, resulting in provisions for taxes of \$13.3 million and \$21.2 million, respectively. Our effective tax rate for the three months ended July 31, 2024, was impacted by discrete items related to energy efficiency incentives, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition. Our effective tax rate for the three months ended July 31, 2023, was impacted by discrete items related to ERC refunds received from the IRS and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition.
- Net cash provided by operating activities was \$196.3 million during the nine months ended July 31, 2024. Our total net cash provided by operating cash flows was higher compared to the prior year period, primarily due to the timing of working capital requirements, including customer payments and the absence of a \$66.0 million payment of previously deferred payroll taxes made during the three months ended January 31, 2023.
- Dividends of \$42.4 million were paid to shareholders, and dividends totaling \$0.675 per common share were declared during the nine months ended July 31, 2024.
- At July 31, 2024, total outstanding borrowings under our Amended Credit Facility were \$1.3 billion. At July 31, 2024, we had up to \$427.6 million of borrowing capacity.

## Results of Operations

### Three Months Ended July 31, 2024, Compared with the Three Months Ended July 31, 2023

#### Consolidated

<i>(in millions, except per share amounts)</i>	Three Months Ended July 31,		Increase / (Decrease)	
	2024	2023		
<b>Revenues</b>	\$ 2,094.2	\$ 2,028.2	\$ 66.0	3.3%
Operating expenses	1,831.0	1,765.8	65.2	3.7%
<i>Gross margin</i>	12.6 %	12.9 %	(37) bps	
Selling, general and administrative expenses	211.8	104.3	107.5	103.1%
Amortization of intangible assets	14.0	19.2	(5.2)	(27.3)%
<b>Operating profit</b>	37.4	138.9	(101.5)	(73.1)%
Income from unconsolidated affiliates	1.8	1.2	0.6	44.4%
Interest expense	(21.2)	(20.9)	(0.3)	(1.5)%
Income before income taxes	18.0	119.3	(101.3)	(84.9)%
Income tax provision	(13.3)	(21.2)	7.9	37.0%
<b>Net income</b>	4.7	98.1	(93.4)	(95.2)%
Other comprehensive income				
Interest rate swaps	(12.4)	12.8	(25.2)	NM*
Foreign currency translation and other	2.7	3.1	(0.4)	(12.3)%
Income tax (provision) benefit	3.2	(3.6)	6.8	NM*
<b>Comprehensive income</b>	\$ (1.8)	\$ 110.4	\$ (112.2)	NM*

\*Not meaningful

#### Revenues

Revenues increased by \$66.0 million, or 3.3%, to \$2,094.2 million during the three months ended July 31, 2024, as compared to the prior year period. Revenue growth was comprised of organic growth of 2.8% and acquisition growth of 0.4%. The organic revenue growth was due to the higher project revenues due to the timing of certain microgrid systems design and installation projects within Technical Solutions, and net new business and expansion of business with existing customers within Aviation and Education. The increase in revenues was partially offset by attrition of engineering customers within B&I and the expected rebalancing of the scope of work with an existing customer within M&D. Acquisition growth was driven by an \$8.2 million revenue increase from the Quality Uptime Acquisition, which was completed in June 2024.

#### Operating Expenses

Operating expenses increased by \$65.2 million, or 3.7%, to \$1,831.0 million during the three months ended July 31, 2024, as compared to the prior year period. Gross margin decreased by 37 bps to 12.6% in the three months ended July 31, 2024, from 12.9% in the prior year period. The decrease in gross margin was primarily driven by an \$8.3 million unfavorable self-insurance reserve adjustment related to prior year claims from actuarial evaluations completed in the three months ended July 31, 2024, as compared to a favorable \$5.3 million adjustment recorded in the three months ended July 31, 2023, partially offset by labor efficiencies within Aviation and Education and the contract mix within M&D and Technical Solutions.

#### Selling, General and Administrative Expenses

Selling, general and administrative expenses increased by \$107.5 million to \$211.8 million during the three months ended July 31, 2024, as compared to the prior year period. The increase in selling, general and administrative expenses was primarily attributable to:

- a \$36.0 million fair value adjustment to increase the contingent consideration related to the RavenVolt Acquisition recorded during the three months ended July 31, 2024, as compared to a \$37.2 million fair value

adjustment to decrease the contingent consideration recorded during the three months ended July 31, 2023;

- an absence of a \$22.4 million benefit from employee retention credits received during the three months ended July 31, 2023;
- a \$5.1 million increase in costs associated with systems' go-live; and
- a \$3.0 million increase in compensation and related expenses primarily due to an increase in certain incentive plans, partially offset by the headcount reduction at the end of October 2023.

This increase was partially offset by:

- a \$4.2 million decrease in certain discrete transformational costs under our **ELEVATE** strategy for developing the new ERP system, client-facing technology, workforce management tools, and data analytics.

### ***Amortization of Intangible Assets***

Amortization of intangible assets decreased by \$5.2 million, or 27.3%, to \$14.0 million during the three months ended July 31, 2024, as compared to the prior year period. The decrease was primarily due to the lower amortization of intangibles, primarily intangibles acquired as part of the RavenVolt Acquisition.

### ***Interest Expense***

Interest expense increased by \$0.3 million to \$21.2 million during the three months ended July 31, 2024, as compared to the prior year period, and was driven by higher borrowings from our Amended Credit Facility to fund the Quality Uptime Acquisition.

### ***Income Taxes from Operations***

Our effective tax rates from income on operations for the three months ended July 31, 2024, and July 31, 2023, were 74.0% and 17.7%, respectively, resulting in provisions for taxes of \$13.3 million and \$21.2 million, respectively.

Our effective tax rate for the three months ended July 31, 2024, was impacted by discrete items related to energy efficiency incentives, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition. Our effective tax rate for the three months ended July 31, 2023, was impacted by discrete items related to ERC refunds received from the IRS and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition.

### ***Interest Rate Swaps***

We had a loss of \$12.4 million on interest rate swaps during the three months ended July 31, 2024, as compared to a gain of \$12.8 million during the three months ended July 31, 2023, primarily due to underlying changes in the fair value of our interest rate swaps.

### ***Foreign Currency Translation***

We had a foreign currency translation gain of \$2.7 million during the three months ended July 31, 2024, as compared to a foreign currency translation gain of \$3.1 million during the three months ended July 31, 2023. This change was due to fluctuations in the exchange rate between the U.S. dollar ("USD") and the British pound sterling ("GBP"). Future gains and losses on foreign currency translation will be dependent upon changes in the relative value of foreign currencies to the USD and the extent of our foreign assets and liabilities.

## Segment Information

### Financial Information for Each Reportable Segment

<i>(in millions)</i>	Three Months Ended July 31,		Increase / (Decrease)	
	2024	2023		
<b>Revenues</b>				
Business & Industry	\$ 1,010.6	\$ 1,021.4	\$ (10.8)	(1.1)%
Manufacturing & Distribution	377.1	381.9	(4.8)	(1.2)%
Education	228.3	219.1	9.2	4.2%
Aviation	268.4	238.0	30.4	12.8%
Technical Solutions	209.7	167.9	41.8	24.9%
	<u>\$ 2,094.2</u>	<u>\$ 2,028.2</u>	<u>\$ 66.0</u>	<u>3.3%</u>
<b>Operating profit</b>				
Business & Industry	\$ 77.8	\$ 78.9	\$ (1.1)	(1.3)%
<i>Operating profit margin</i>	7.7 %	7.7 %	(2) bps	
Manufacturing & Distribution	40.9	38.1	2.8	7.5%
<i>Operating profit margin</i>	10.9 %	10.0 %	89 bps	
Education	18.0	15.9	2.1	13.3%
<i>Operating profit margin</i>	7.9 %	7.3 %	63 bps	
Aviation	17.8	11.7	6.1	51.6%
<i>Operating profit margin</i>	6.6 %	4.9 %	170 bps	
Technical Solutions	17.9	11.4	6.5	56.1%
<i>Operating profit margin</i>	8.5 %	6.8 %	170 bps	
Corporate	(130.6)	(15.9)	(114.7)	NM*
Adjustment for income from unconsolidated affiliates, included in Aviation and Technical Solutions	(1.8)	(1.2)	(0.5)	(44.4)%
Adjustment for tax deductions for energy efficient government buildings, included in Technical Solutions	(2.6)	—	(2.6)	NM*
	<u>\$ 37.4</u>	<u>\$ 138.9</u>	<u>\$ (101.5)</u>	<u>(73.1)%</u>

\*Not meaningful

### Business & Industry

<i>(\$ in millions)</i>	Three Months Ended July 31,		Decrease	
	2024	2023		
Revenues	\$ 1,010.6	\$ 1,021.4	\$ (10.8)	(1.1)%
Operating profit	77.8	78.9	(1.1)	(1.3)%
<i>Operating profit margin</i>	7.7 %	7.7 %	(2) bps	

B&I revenues decreased by \$10.8 million, or 1.1%, to \$1,010.6 million during the three months ended July 31, 2024, as compared to the prior year period. The revenue decrease was primarily driven by the attrition of certain engineering clients and soft commercial office market conditions, partially offset by client expansions both domestic and international. Management reimbursement revenues for this segment totaled \$69.9 million and \$70.1 million for the three months ended July 31, 2024 and 2023, respectively.

Operating profit decreased by \$1.1 million, or 1.3%, to \$77.8 million during the three months ended July 31, 2024, as compared to the prior year period. Operating profit margin decreased by 2 bps to 7.7% in the three months ended July 31, 2024, from 7.7% in the prior year period. The decrease in operating profit margin was primarily driven by contract and service mix and higher bad debt expense, partially offset by lower amortization of intangible assets.

## Manufacturing & Distribution

(\$ in millions)	Three Months Ended July 31,		(Decrease) / Increase	
	2024	2023		
Revenues	\$ 377.1	\$ 381.9	\$ (4.8)	(1.2)%
Operating profit	40.9	38.1	2.8	7.5%
Operating profit margin	10.9 %	10.0 %	89 bps	

M&D revenues decreased by \$4.8 million, or 1.2%, to \$377.1 million during the three months ended July 31, 2024, as compared to the prior year period. The decrease was primarily attributable to the expected rebalancing of the scope of work with an existing customer and a loss of a certain customer, partially offset by new business.

Operating profit increased by 7.5% to \$40.9 million during the three months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 89 bps to 10.9% in the three months ended July 31, 2024, from 10.0% in the prior year period. The increase in operating profit margin was primarily attributable to the contract mix.

## Education

(\$ in millions)	Three Months Ended July 31,		Increase	
	2024	2023		
Revenues	\$ 228.3	\$ 219.1	\$ 9.2	4.2%
Operating profit	18.0	15.9	2.1	13.3%
Operating profit margin	7.9 %	7.3 %	63 bps	

Education revenues increased by \$9.2 million, or 4.2%, to \$228.3 million during the three months ended July 31, 2024, as compared to the prior year period. The increase was primarily attributable to expansion of business with existing customers, partially offset by a decrease in work orders.

Operating profit increased by \$2.1 million, or 13.3%, to \$18.0 million for the three months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 63 bps to 7.9% in the three months ended July 31, 2024, from 7.3% in the prior year period. The increase in operating profit margin was primarily attributable to labor efficiencies, partially offset by base wage increases.

## Aviation

(\$ in millions)	Three Months Ended July 31,		Increase	
	2024	2023		
Revenues	\$ 268.4	\$ 238.0	\$ 30.4	12.8%
Operating profit	17.8	11.7	6.1	51.6%
Operating profit margin	6.6 %	4.9 %	170 bps	

Aviation revenues increased by \$30.4 million, or 12.8%, to \$268.4 million during the three months ended July 31, 2024, as compared to the prior year period. The increase was primarily attributable to new business and scope expansions with the existing clients as well as continuing recovery in travel volume. Management reimbursement revenues for this segment totaled \$9.6 million and \$7.7 million for the three months ended July 31, 2024 and 2023, respectively.

Operating profit increased by \$6.1 million, or 51.6%, to \$17.8 million for the three months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 170 bps to 6.6% in the three months ended July 31, 2024. The operating profit margin increased primarily due to labor efficiencies, primarily due to an increase in travel volume, and contract mix.

## Technical Solutions

(\$ in millions)	Three Months Ended July 31,			Increase	
	2024	2023			
Revenues	\$ 209.7	\$ 167.9	\$	41.8	24.9%
Operating profit	17.9	11.4		6.5	56.1%
Operating profit margin	8.5 %	6.8 %		170 bps	

Technical Solutions revenues increased by \$41.8 million, or 24.9%, to \$209.7 million during the three months ended July 31, 2024, as compared to the prior year period. Revenue growth was comprised of organic growth of 20.0% and acquisition growth of 4.9%. The organic revenue growth was primarily driven by higher project revenues due to the timing of certain microgrid systems design and installation projects, partially offset by a decrease in electric vehicle charging station sales. Acquisition growth was driven by an \$8.2 million revenue increase from the Quality Uptime Acquisition, which was completed in June 2024.

Operating profit increased by \$6.5 million, or 56.1%, to \$17.9 million during the three months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 170 bps to 8.5% in the three months ended July 31, 2024, from 6.8% in the prior year period. The increase in operating profit margin was primarily attributable to the contract mix and lower amortization of intangible assets.

## Corporate

(\$ in millions)	Three Months Ended July 31,			Increase	
	2024	2023			
Corporate expenses	\$ (130.6)	\$ (15.9)	\$	(114.7)	NM*

\*Not meaningful

Corporate expenses increased by \$114.7 million to \$130.6 million during the three months ended July 31, 2024, as compared to the prior year period. The increase in corporate expenses was primarily attributable to:

- a \$36.0 million fair value adjustment to increase the contingent consideration related to the RavenVolt Acquisition recorded during the three months ended July 31, 2024, as compared to a \$37.2 million fair value adjustment to decrease the contingent consideration recorded during the three months ended July 31, 2023;
- an absence of a \$22.4 million benefit from employee retention credits received during the three months ended July 31, 2023;
- a \$8.3 million unfavorable self-insurance reserve adjustment related to prior year claims from actuarial evaluations completed in the three months ended July 31, 2024, as compared to a favorable \$5.3 million adjustment recorded in the three months ended July 31, 2023; and
- a \$4.8 million increase in costs associated with systems' go-live.

The increase was partially offset by:

- a \$4.2 million decrease in certain discrete transformational costs under our **ELEVATE** strategy for developing the new ERP system, client-facing technology, workforce management tools, and data analytics.



## Results of Operations

### Nine Months Ended July 31, 2024, Compared with the Nine Months Ended July 31, 2023

#### Consolidated

<i>(in millions)</i>	Nine Months Ended July 31,		Increase / (Decrease)	
	2024	2023		
<b>Revenues</b>	\$ 6,182.0	\$ 6,003.5	\$ 178.5	3.0%
Operating expenses	5,420.8	5,230.7	190.1	3.6%
<i>Gross margin</i>	12.3 %	12.9 %	(56) bps	
Selling, general and administrative expenses	526.3	411.5	114.8	27.9%
Amortization of intangible assets	42.2	58.2	(16.0)	(27.5)%
<b>Operating profit</b>	192.8	303.1	(110.3)	(36.4)%
Income from unconsolidated affiliates	4.7	3.0	1.7	60.2%
Interest expense	(63.1)	(61.8)	(1.3)	(2.2)%
Income before income taxes	134.4	244.2	(109.8)	(45.0)%
Income tax provision	(41.3)	(55.7)	14.4	25.9%
<b>Net income</b>	93.1	188.5	(95.4)	(50.6)%
Other comprehensive income (loss)				
Interest rate swaps	(18.1)	(2.7)	(15.4)	NM*
Foreign currency translation and other	6.4	15.9	(9.5)	(59.7)%
Income tax benefit (provision)	4.7	0.7	4.0	NM*
<b>Comprehensive income</b>	\$ 86.1	\$ 202.4	\$ (116.3)	(57.4)%

\*Not meaningful

#### Revenues

Revenues increased by \$178.5 million, or 3.0%, to \$6,182.0 million during the nine months ended July 31, 2024, as compared to the prior year period. Revenue growth was comprised of organic growth of 2.8% and acquisition growth of 0.1%. Acquisition growth was driven by an \$8.2 million revenue increase from the Quality Uptime Acquisition, which was completed in June 2024. The organic revenue growth primarily driven by the net new business and expansion of business with existing customers within Aviation, M&D, and Education and the timing of completion of microgrid systems design and installation projects within Technical Solutions. The increase in revenues was partially offset by attrition of engineering customers and soft commercial office market conditions within B&I.

#### Operating Expenses

Operating expenses increased by \$190.1 million, or 3.6%, to \$5,420.8 million during the nine months ended July 31, 2024, as compared to the prior year period. Gross margin decreased by 56 bps to 12.3% in the nine months ended July 31, 2024, from 12.9% in the nine months ended July 31, 2023. The decrease in gross margin was primarily driven by the \$11.4 million in revenue recognized for the Aviation parking project during the six months ended April 30, 2023, whereby all the direct labor and related costs were recognized prior to October 31, 2022, and unfavorable self-insurance reserve adjustment related to prior year claims from actuarial evaluations completed in the nine months ended July 31, 2024, partially offset by labor efficiencies within Aviation and Education and the contract mix within M&D and Technical Solutions.

#### Selling, General and Administrative Expenses

Selling, general and administrative expenses increased by \$114.8 million, or 27.9%, to \$526.3 million during the nine months ended July 31, 2024, as compared to the nine months ended July 31, 2023. The increase in selling, general and administrative expenses was primarily attributable to:

- a \$36.0 million fair value adjustment to increase the contingent consideration related to the RavenVolt Acquisition recorded during the nine months ended July 31, 2024, as compared to a \$45.6 million fair value

adjustment to decrease the contingent consideration recorded during the three months ended July 31, 2023;

- an absence of a \$22.4 million benefit from employee retention credits received during the three months ended July 31, 2023;
- a \$16.9 million increase in costs associated with systems' go-live; and
- a \$5.0 million increase in bad debt expense.

This increase was partially offset by:

- an \$18.1 million decrease in certain discrete transformational costs under our **ELEVATE** strategy for developing the new ERP system, client-facing technology, workforce management tools, and data analytics.

#### ***Amortization of Intangible Assets***

Amortization of intangible assets decreased by \$16.0 million, or 27.5%, to \$42.2 million during the nine months ended July 31, 2024, as compared to the nine months ended July 31, 2023. This decrease was due to lower amortization of intangibles, primarily intangibles acquired as part of the RavenVolt Acquisition.

#### ***Interest Expense***

Interest expense increased by \$1.3 million to \$63.1 million during the nine months ended July 31, 2024, as compared to the nine months ended July 31, 2023. The increase was driven by higher borrowings from our Amended Credit Facility to fund the Quality Uptime Acquisition.

#### ***Income Taxes from Operations***

Our effective tax rates on income from operations for the nine months ended July 31, 2024, and July 31, 2023, were 30.7% and 22.8%, respectively, resulting in provisions for taxes of \$41.3 million and \$55.7 million, respectively.

Our effective tax rate for the nine months ended July 31, 2024, was impacted by discrete items, primarily from a change for uncertain tax positions, energy efficiency incentives, a return to provision adjustment related to our non-U.S. operations, a benefit for share-based compensation, and the non-taxable change in fair value of the contingent consideration related to the RavenVolt Acquisition. Our effective tax rate for the nine months ended July 31, 2023, was impacted by discrete items, primarily from share-based compensation, ERC refunds received from the IRS, and the non-taxable change in the fair value of the contingent consideration related to the RavenVolt Acquisition.

#### ***Interest Rate Swaps***

We had a loss of \$18.1 million during the nine months ended July 31, 2024, as compared to a loss of \$2.7 million during the nine months ended July 31, 2023, primarily due to underlying changes in the fair value of our interest rate swaps.

#### ***Foreign Currency Translation***

We had a foreign currency translation gain of \$6.4 million during the nine months ended July 31, 2024, as compared to a foreign currency translation gain of \$15.9 million during the nine months ended July 31, 2023. This change was due to fluctuations in the exchange rate between the USD and the GBP. Future gains and losses on foreign currency translation will be dependent upon changes in the relative value of foreign currencies to the USD and the extent of our foreign assets and liabilities.

## Segment Information

### Financial Information for Each Reportable Segment

<i>(in millions)</i>	Nine Months Ended July 31,		Increase / (Decrease)	
	2024	2023		
<b>Revenues</b>				
Business & Industry	\$ 3,033.4	\$ 3,056.4	\$ (23.0)	(0.8)%
Manufacturing & Distribution	1,166.6	1,135.5	31.1	2.7%
Education	674.0	650.7	23.3	3.6%
Aviation	756.1	677.5	78.6	11.6%
Technical Solutions	551.9	483.4	68.5	14.2%
	<u>\$ 6,182.0</u>	<u>\$ 6,003.5</u>	<u>\$ 178.5</u>	<u>3.0%</u>
<b>Operating profit</b>				
Business & Industry	\$ 235.0	\$ 231.1	\$ 3.9	1.7%
Operating profit margin	7.7 %	7.6 %	19 bps	
Manufacturing & Distribution	125.9	119.7	6.2	5.1%
Operating profit margin	10.8 %	10.5 %	25 bps	
Education	42.3	39.5	2.8	7.1%
Operating profit margin	6.3 %	6.1 %	20 bps	
Aviation	40.6	43.6	(3.0)	(7.1)%
Operating profit margin	5.4 %	6.4 %	(108) bps	
Technical Solutions	41.4	28.8	12.6	43.6%
Operating profit margin	7.5 %	6.0 %	154 bps	
Corporate	(285.0)	(156.7)	(128.3)	(81.9)%
Adjustment for income from unconsolidated affiliates, included in Aviation and Technical Solutions	(4.7)	(3.0)	(1.8)	(60.2)%
Adjustment for tax deductions for energy efficient government buildings, included in Technical Solutions	(2.6)	(0.1)	(2.5)	NM*
	<u>\$ 192.8</u>	<u>\$ 303.1</u>	<u>\$ (110.3)</u>	<u>(36.4)%</u>

\*Not meaningful

### Business & Industry

<i>(\$ in millions)</i>	Nine Months Ended July 31,		(Decrease) / Increase	
	2024	2023		
Revenues	\$ 3,033.4	\$ 3,056.4	\$ (23.0)	(0.8)%
Operating profit	235.0	231.1	3.9	1.7%
Operating profit margin	7.7 %	7.6 %	19 bps	

B&I revenues decreased by \$23.0 million, or 0.8%, to \$3,033.4 million during the nine months ended July 31, 2024, as compared to the prior year period. The revenue decrease was primarily driven by attrition of certain engineering clients and the soft commercial office market conditions, partially offset by client expansions both domestic and international. Management reimbursement revenues for this segment totaled \$209.0 million and \$200.2 million for the nine months ended July 31, 2024 and 2023, respectively.

Operating profit increased by \$3.9 million, or 1.7%, to \$235.0 million during the nine months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 19 bps to 7.7% in the nine months ended July 31, 2024, from 7.6% in the nine months ended July 31, 2023. The increase in operating profit margin was primarily driven by the contract and service mix and lower amortization of intangible assets.

## Manufacturing & Distribution

(\$ in millions)	Nine Months Ended July 31,		Increase	
	2024	2023		
Revenues	\$ 1,166.6	\$ 1,135.5	\$ 31.1	2.7%
Operating profit	125.9	119.7	6.2	5.1%
Operating profit margin	10.8 %	10.5 %	25 bps	

M&D revenues increased by \$31.1 million, or 2.7%, to \$1,166.6 million during the nine months ended July 31, 2024, as compared to the prior year period. The increase was primarily attributable to the expansion of business with existing customers, partially offset by the expected rebalancing of the scope of work with an existing customer and a loss of a certain customer.

Operating profit increased by \$6.2 million, or 5.1%, to \$125.9 million during the nine months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 25 bps to 10.8% in the nine months ended July 31, 2024, from 10.5% in the nine months ended July 31, 2023. The increase in operating profit margin was primarily attributable to the change in the contract mix.

## Education

(\$ in millions)	Nine Months Ended July 31,		Increase	
	2024	2023		
Revenues	\$ 674.0	\$ 650.7	\$ 23.3	3.6%
Operating profit	42.3	39.5	2.8	7.1%
Operating profit margin	6.3 %	6.1 %	20 bps	

Education revenues increased by \$23.3 million, or 3.6%, to \$674.0 million during the nine months ended July 31, 2024, as compared to the prior year period. The increase was primarily attributable to net new business and expansion of business with existing customers, partially offset by a decrease in work orders.

Operating profit increased by \$2.8 million, or 7.1%, during the nine months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 20 bps to 6.3% in the nine months ended July 31, 2024, from 6.1% in the nine months ended July 31, 2023. The increase in operating profit margin was primarily attributable to labor efficiencies and lower start-up supplies expenses.

## Aviation

(\$ in millions)	Nine Months Ended July 31,		Increase / (Decrease)	
	2024	2023		
Revenues	\$ 756.1	\$ 677.5	\$ 78.6	11.6%
Operating profit	40.6	43.6	(3.0)	(7.1)%
Operating profit margin	5.4 %	6.4 %	(108) bps	

Aviation revenues increased by \$78.6 million, or 11.6%, to \$756.1 million during the nine months ended July 31, 2024, as compared to the prior year period. The increase was primarily attributable to new business and scope expansions with the existing clients as well as continuing recovery in travel volume. In addition, during the nine months ended July 31, 2023, we recognized \$11.4 million in revenue from an Aviation parking project, whereby all the direct labor and related costs were recognized prior to October 31, 2022. Management reimbursement revenues for this segment totaled \$27.3 million and \$23.3 million for the nine months ended July 31, 2024 and 2023, respectively.

Operating profit decreased by \$3.0 million, or 7.1%, to \$40.6 million during the nine months ended July 31, 2024, as compared to the prior year period. Operating profit margin decreased by 108 bps to 5.4% in the nine months ended July 31, 2024, from 6.4% in the nine months ended July 31, 2023. The decrease was primarily attributable to \$11.4 million in revenue from an Aviation parking project recognized during the six months ended April 30, 2023, whereby all the direct labor and related costs were recognized prior to October 31, 2022. The decrease in

operating profit was partially offset by contract mix and labor efficiencies primarily due to an increase in travel volume.

### Technical Solutions

(\$ in millions)	Nine Months Ended July 31,		Increase	
	2024	2023		
Revenues	\$ 551.9	\$ 483.4	\$ 68.5	14.2%
Operating profit	41.4	28.8	12.6	43.6%
Operating profit margin	7.5 %	6.0 %	154 bps	

Technical Solutions revenues increased by \$68.5 million, or 14.2%, to \$551.9 million during the nine months ended July 31, 2024, as compared to the prior year period. Revenue growth was comprised of organic growth of 12.5% and acquisition growth of 1.7%. The organic revenue increase was primarily driven by higher project revenues due to the timing of completions of certain energy solutions projects, microgrid systems and generators installation projects, partially offset by a decrease in electric vehicle charging station sales. Acquisition growth was driven by an \$8.2 million revenue increase from the Quality Uptime Acquisition, which was completed in June 2024.

Operating profit increased by \$12.6 million, or 43.6%, to \$41.4 million during the nine months ended July 31, 2024, as compared to the prior year period. Operating profit margin increased by 154 bps to 7.5% in the nine months ended July 31, 2024, from 6.0% in the nine months ended July 31, 2023. The increase in operating profit margin was primarily attributable to the contract mix and lower amortization of intangible assets.

### Corporate

(\$ in millions)	Nine Months Ended July 31,		Increase	
	2024	2023		
Corporate expenses	\$ (285.0)	\$ (156.7)	\$ (128.3)	(81.9)%

Corporate expenses increased by \$128.3 million, or 81.9%, to \$285.0 million during the nine months ended July 31, 2024, as compared to the prior year period. The increase in corporate expenses was primarily attributable to:

- a \$36.0 million fair value adjustment to increase the contingent consideration related to the RavenVolt Acquisition recorded during the three months ended July 31, 2024, as compared to a \$45.6 million fair value adjustment to decrease the contingent consideration recorded during the three months ended July 31, 2023;
- a \$17.9 million unfavorable self-insurance reserve adjustment related to prior year claims from actuarial evaluations completed in the three months ended July 31, 2024, as compared to a favorable \$5.3 million adjustment recorded in the three months ended July 31, 2023;
- an absence of a \$22.4 million benefit from employee retention credits received during the three months ended July 31, 2023; and
- a \$16.6 million increase in costs associated with systems' go-live.

This increase was partially offset by:

- a \$18.1 million decrease in certain discrete transformational costs under our **ELEVATE** strategy for developing the new ERP system, client-facing technology, workforce management tools, and data analytics.

### Liquidity and Capital Resources

Our primary sources of liquidity are operating cash flows and borrowing capacity under our Amended Credit Facility. We assess our liquidity in terms of our ability to generate cash to fund our short- and long-term cash requirements. As such, we project our anticipated cash requirements as well as cash flows generated from operating activities to meet those needs.

In addition to normal working capital requirements, we anticipate that our short- and long-term cash requirements will include funding legal settlements, insurance claims, dividend payments, capital expenditures, share repurchases, mandatory loan repayments, and systems and technology transformation initiatives under our **ELEVATE** strategy. We anticipate long-term cash uses may also include strategic acquisitions. On a long-term basis, we will continue to rely on our Amended Credit Facility for any long-term funding not provided by operating cash flows.

We believe that our operating cash flows and borrowing capacity under our Amended Credit Facility are sufficient to fund our cash requirements for the next 12 months. In the event that our plans change or our cash requirements are greater than we anticipate, we may need to access the capital markets to finance future cash requirements. However, there can be no assurance that such financing will be available to us should we need it or, if available, that the terms will be satisfactory to us and not dilutive to existing shareholders.

### **Credit Facility**

On September 1, 2017, we refinanced and replaced our then-existing \$800.0 million credit facility with a new senior, secured five-year syndicated credit facility, consisting of a \$900.0 million revolver and an \$800.0 million amortizing term loan. In accordance with terms of the Credit Facility, the revolver was reduced to \$800.0 million on September 1, 2018.

On June 28, 2021, the Company amended and restated the Credit Facility, extending the maturity date to June 28, 2026, and increasing the capacity of the revolving credit facility from \$800.0 million to \$1.3 billion and the then-remaining term loan outstanding from \$620.0 million to \$650.0 million. The Amended Credit Facility provides for the issuance of up to \$350.0 million for standby letters of credit and the issuance of up to \$75.0 million in swingline advances. The obligations under the Amended Credit Facility are secured on a first-priority basis by a lien on substantially all of our assets and properties, subject to certain exceptions. Additionally, we may repay amounts borrowed under the Amended Credit Facility at any time without penalty.

At November 1, 2022, we amended our Amended Credit Facility pursuant to the LIBOR Transition Amendment and the Fifth Amendment to replace the benchmark rate at which U.S.-dollar-denominated borrowings bear interest from LIBOR to the forward-looking SOFR term rate administered by CME Group Benchmark Administration Limited. As a result of these amendments, we can borrow at Term SOFR plus a credit spread adjustment of 0.10% subject to a floor of zero.

The Amended Credit Facility contains certain covenants, including a maximum total net leverage ratio of 5.00 to 1.00, a maximum secured net leverage ratio of 4.00 to 1.00, and a minimum interest coverage ratio of 1.50 to 1.00, as well as other financial and non-financial covenants. In the event of a material acquisition, as defined in the Amended Credit Facility, we may elect to increase the maximum total net leverage ratio to 5.50 to 1.00 for a total of four fiscal quarters and increase the maximum secured net leverage ratio to 4.50 to 1.00 for a total of four fiscal quarters. Our borrowing capacity is subject to, and limited by, compliance with the covenants described above. At July 31, 2024, we were in compliance with these covenants.

During the three and nine months ended July 31, 2024, we made principal payments of \$8.1 million and \$24.4 million, respectively, under the term loan. At July 31, 2024, the total outstanding borrowings under our Amended Credit Facility in the form of cash borrowings and standby letters of credit were \$1.3 billion and \$57.9 million, respectively, and our weighted average interest rate on all outstanding borrowings, excluding letters of credit, was 7.19%. At July 31, 2024, we had up to \$427.6 million of borrowing capacity.

### **Reinvestment of Foreign Earnings**

We plan to reinvest our foreign earnings to fund future non-U.S. growth and expansion, and we do not anticipate remitting such earnings to the United States. While U.S. federal tax expense has been recognized as a result of the Tax Cuts and Jobs Act of 2017, no deferred tax liabilities with respect to federal and state income taxes or foreign withholding taxes have been recognized.

### **IFM Insurance Company**

IFM Assurance Company ("IFM") is a wholly owned captive insurance company that we formed in 2015. IFM is part of our enterprise-wide, multiyear insurance strategy that is intended to better position our risk and safety

programs and provide us with increased flexibility in the end-to-end management of our insurance programs. IFM began providing coverage to us as of January 1, 2015.

### Share Repurchases

We did not repurchase shares under the share repurchase program during the three months ended July 31, 2024. Share repurchases may take place on the open market or otherwise, and all or part of the repurchases may be made pursuant to Rule 10b5-1 plans or in privately negotiated transactions. The timing of repurchases is at our discretion and will depend upon several factors, including market and business conditions, future cash flows, share price, share availability, and other factors. Repurchased shares are retired and returned to an authorized but unissued status. The share repurchase program may be suspended or discontinued at any time without prior notice. At July 31, 2024, authorization for \$186.5 million of repurchases remained under our share repurchase program.

### Cash Flows

In addition to revenues and operating profit, our management views operating cash flows as a good indicator of financial performance, because strong operating cash flows provide opportunities for growth both organically and through acquisitions. Operating cash flows primarily depend on: revenue levels; the quality and timing of collections of accounts receivable; the timing of payments to suppliers and other vendors; the timing and amount of income tax payments; and the timing and amount of payments on insurance claims and legal settlements.

<i>(in millions)</i>	Nine Months Ended July 31,	
	2024	2023
Net cash provided by operating activities	\$ 196.3	\$ 104.1
Net cash used in investing activities	(157.9)	(45.0)
Net cash used in financing activities	(23.0)	(38.4)

#### Operating Activities

Net cash provided by operating activities was \$196.3 million during the nine months ended July 31, 2024, as compared to net cash provided by operating activities of \$104.1 million during the prior year period. The change was primarily driven by the timing of working capital requirements, including customer payments and an absence of a \$66.0 million payment for the deferred payroll taxes made during the three months ended January 31, 2023.

#### Investing Activities

Net cash used in investing activities increased by \$113.0 million during the nine months ended July 31, 2024, as compared to the prior year period. This quarter's activity was primarily related to the Quality Uptime Acquisition completed in June 2024.

#### Financing Activities

Net cash used in financing activities was \$23.0 million during the nine months ended July 31, 2024, as compared to net cash used in financing activities of \$38.4 million during the prior year period. The change was primarily related to a decrease in net borrowings from our Amended Credit Facility due to the \$196.3 million of net cash provided by operating activities.

### Contingencies

For disclosures on contingencies, see Note 10, "Commitments and Contingencies," of the Notes to unaudited Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q.

## Critical Accounting Policies and Estimates

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Our Financial Statements are prepared in accordance with U.S. GAAP, which require us to make certain estimates in the application of our accounting policies based on the best assumptions, judgments, and opinions of our management. There have been no significant changes to our critical accounting policies and estimates. For a description of our critical accounting policies, see Item 7., "Management's Discussion and Analysis of Financial Condition and Results of Operations," in our Annual Report on Form 10-K for the year ended October 31, 2023.

### Recently Issued Accounting Pronouncements

Accounting Standard Update(s)	Topic	Summary	Effective Date/ Method of Adoption
2023-07	Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures	This ASU, issued in November 2023, improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. This ASU requires disclosure, on an annual and interim basis, of significant segment expenses that are regularly provided to the chief operating decision maker, and an amount for other segment items by reportable segment, with a description of its composition. We are currently evaluating the impact of implementing this guidance on our financial statements.	This ASU is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted.
2023-09	Income Taxes (Topic 740): Improvements to Income Tax Disclosures	This ASU, issued in December 2023, is intended to enhance the transparency and decision usefulness of income tax disclosures. The amendments in this ASU address investor requests for enhanced income tax information primarily through changes to the rate reconciliation and income taxes paid information. We are currently evaluating the impact of implementing this guidance on our financial statements.	This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted.



### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.**

There are no material changes related to market risk from the disclosures in our Annual Report on Form 10-K for the year ended October 31, 2023.

### **ITEM 4. CONTROLS AND PROCEDURES.**

#### **a. Disclosure Controls and Procedures.**

As of the end of the period covered by this report, our Principal Executive Officer and Principal Financial Officer evaluated our disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Based upon that evaluation, our Principal Executive Officer and Principal Financial Officer concluded that as of the end of the period covered by this report, our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in reports we file or submit under the Exchange Act is (1) recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission and (2) accumulated and communicated to our management, including our Principal Executive Officer and Principal Financial Officer, to allow timely decisions regarding required disclosure.

#### **b. Changes in Internal Control Over Financial Reporting.**

During the third quarter of fiscal year 2024, we completed the acquisition of Quality Uptime, as described in Note 3, "Acquisitions," to the unaudited Consolidated Financial Statements in this Form 10-Q. We continue to integrate policies, processes, personnel, technology, and operations relating to this transaction and will continue to evaluate the impact of any related changes to our internal controls over financial reporting. Additionally, to support the growth of our financial shared service capabilities and standardize our financial systems, we continue to update several key platforms, including our HR information systems, enterprise resource planning ("ERP") system, and labor management system. The implementation of several key platforms involves changes in the systems that include internal controls. During the year ended October 31, 2023, we had a change in our internal control over financial reporting as a result of our implementation of a new ERP for the Education industry group that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. The new ERP system for the Education industry group replaced our legacy system in which a significant portion of our business transactions originate, are processed, and recorded. The rest of our industry groups will transition to our new ERP system over the next several years. Our new ERP system is intended to provide us with enhanced transactional processing and management tools, as compared with our legacy system, and is intended to enhance internal controls over financial reporting. We believe our new ERP system will facilitate better transactional reporting and oversight, enhance our internal control over financial reporting, and function as an important component of our disclosure controls and procedures. Although some of the transitions have proceeded to date without material adverse effects, the possibility exists that they could adversely affect our internal controls over financial reporting and procedures.

There were no other changes in our internal control over financial reporting during the third quarter of 2024 identified in connection with the evaluation required by Rules 13a-15(d) and 15d-15(d) of the Exchange Act that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS.**

A discussion of material developments in our litigation matters occurring in the period covered by this report is found in Note 10, "Commitments and Contingencies," to the unaudited Consolidated Financial Statements in this Form 10-Q.

### **ITEM 1A. RISK FACTORS.**

There have been no material changes to the risk factors identified in our Annual Report on Form 10-K for the year ended October 31, 2023, in response to Item 1A., "Risk Factors," of Part I of the Annual Report.

### **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.**

#### **Common Stock Repurchases**

Effective December 13, 2023, our Board of Directors expanded our existing share repurchase program by an additional \$150.0 million. Share repurchases may take place on the open market or otherwise, and all or part of the repurchases may be made pursuant to Rule 10b5-1 plans or in privately negotiated transactions. The timing of repurchases is at our discretion and will depend upon several factors, including market and business conditions, future cash flows, share price, share availability, and other factors. Repurchased shares are retired and returned to an authorized but unissued status. The repurchase program may be suspended or discontinued at any time without prior notice. No shares were repurchased during the three months ended July 31, 2024. At July 31, 2024, authorization for \$186.5 million of repurchases remained under our share repurchase program.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES.**

None.

**ITEM 4. MINE SAFETY DISCLOSURES.**

Not applicable.

**ITEM 5. OTHER INFORMATION.**

**Trading Arrangements**

During the three months ended July 31, 2024, certain of our “officers,” as defined in Rule 16a-1(f) of the Exchange Act, and directors adopted, modified, or terminated a “Rule 10b5-1 trading arrangement” or a “non-Rule 10b5-1 trading arrangement,” as each term is defined in Item 408 of Regulation S-K, as follows:

Trading Arrangements							
Name and Title	Action	Date of Action	Rule 10b5-1 Trading Arrangement <sup>1</sup>	Non-Rule 10b5-1 Trading Arrangement	Aggregate Number of Securities to Be Sold	Aggregate Number of Securities to Be Purchased	Duration
Earl Ellis, Executive Vice President and Chief Financial Officer	Adoption	July 15, 2024	X	-	40,000 shares of common stock	-	From October 14, 2024, until the earlier of (i) the date when all the shares under the plan are sold and (ii) May 21, 2025

<sup>(1)</sup> Intended to satisfy the affirmative defense conditions of Rule 10b5-1(c).

## ITEM 6. EXHIBITS.

### (a) Exhibits

Exhibit No.	Exhibit Description
31.1†	<a href="#">Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
31.2†	<a href="#">Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
32‡	<a href="#">Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>
101.INS†	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document)
101.SCH†	Inline XBRL Taxonomy Extension Schema Document
101.CAL†	Inline XBRL Taxonomy Calculation Linkbase Document
101.DEF†	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB†	Inline XBRL Taxonomy Label Linkbase Document
101.PRE†	Inline XBRL Presentation Linkbase Document
104†	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

\* Indicates management contract or compensatory plan, contract, or arrangement.

† Indicates filed herewith.

‡ Indicates furnished herewith.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ABM Industries Incorporated

September 6, 2024

/s/ Earl R. Ellis

Earl R. Ellis  
Executive Vice President and Chief Financial Officer  
(Duly Authorized Officer)

September 6, 2024

/s/ Dean A. Chin

Dean A. Chin  
Senior Vice President, Chief Accounting Officer, Corporate  
Controller and Treasurer  
(Principal Accounting Officer)

**EXHIBIT 31.1**

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER  
PURSUANT TO SECURITIES EXCHANGE ACT OF 1934  
RULE 13a-14(a) OR 15d-14(a)**

I, Scott Salmirs, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of ABM Industries Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

September 6, 2024

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Scott Salmirs  
Chief Executive Officer  
(Principal Executive Officer)

**EXHIBIT 31.2**

**CERTIFICATION OF CHIEF FINANCIAL OFFICER  
PURSUANT TO SECURITIES EXCHANGE ACT OF 1934  
RULE 13a-14(a) OR 15d-14(a)**

I, Earl R. Ellis, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of ABM Industries Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

September 6, 2024

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Earl R. Ellis  
Chief Financial Officer  
(Principal Financial Officer)

**EXHIBIT 32**

**CERTIFICATIONS PURSUANT TO SECURITIES EXCHANGE ACT OF 1934  
RULE 13a-14(b) OR 15d-14(b) AND  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of ABM Industries Incorporated (the "Company") for the quarter ended January 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Scott Salmirs, Chief Executive Officer of the Company, and Earl R. Ellis, Chief Financial Officer of the Company, each certifies for the purpose of complying with Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and Section 1350 of Chapter 63 of Title 18 of the United States Code, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Exchange Act; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

September 6, 2024

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Scott Salmirs  
Chief Executive Officer  
(Principal Executive Officer)

September 6, 2024

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Earl R. Ellis  
Chief Financial Officer  
(Principal Financial Officer)